

Crawley Borough Council

Report to Overview and Scrutiny Commission

29 January 2023

Report to Cabinet

31 January 2023

2023/2024 Budget Monitoring - Quarter 3

Report of the Head of Corporate Finance **FIN/643**

1. Purpose

- 1.1 The report sets out a summary of the Council's actual revenue and capital spending for the third quarter to December 2023 forecast to the 31 March 2024. It identifies the main variations from the approved spending levels and any potential impact on future budgets.

2. Recommendations

- 2.1 To the Overview and Scrutiny Commission:

That the Commission consider the report and decide what comments, if any, it wishes to submit to the Cabinet.

- 2.2 To the Cabinet:

The Cabinet is recommended to:

- a) **Agree to note the projected outturn for the year 2023/2024 as summarised in this report.**
- b) **Approve the addition to the Capital Programme of £53,635 for artificial cricket wickets and net bays funded by £43,635 contribution from England Cricket Board and £10,000 from Sussex Cricket. (para 8.8)**
- c) **Approve the addition to the Capital Programme of £115,680 to deliver the final elements of the HRA Database funded from the Housing Revenue Account (HRA). (para 8.10)**

3. Reasons for the Recommendations

- 3.1 To report to Members on the projected outturn for the year compared to the approved budget.

4. Background

- 4.1 As part of the Budget Strategy, the Council has in place robust budget monitoring systems to ensure that unapproved overspends are avoided. The Council also manages and analyses underspending to identify potential savings that could help meet current and future years' priorities.

- 4.2 Since the budget was set in February 2023 the Council's financial situation has deteriorated significantly as reported in the 2023/24 Budget Monitoring Report – Quarter 1 ([FIN/633](#)) and The 2023/24 Budget Monitoring Report – Quarter 2 ([FIN/635](#)). The reasons for the projected overspend include pay inflation and other cost pressures, which are largely offset by the increased return on investments. However, the biggest cost pressure is the increase in the cost of homelessness. The situation with regard to Homelessness (temporary accommodation) has deteriorated further (as explained in paragraph 5.3)
- 4.3 Budget monitoring is undertaken with budget holders. There are quarterly budget monitoring reports to Cabinet with the Corporate Management Team receiving monthly update reports on key areas and any other areas of concern. The Overview and Scrutiny Commission has the opportunity to scrutinise expenditure. Quarterly monitoring information is also included in the Councillors' Information Bulletin.
- 4.4 This report outlines the forecast outturn for 2023/2024 as projected at the end of December 2023.

5. Budget Monitoring Variations

5.1 General Fund

The table below summarises the projected variance for the financial year ending 31 March 2024 and the forecast draw on reserves.

	Quarter 3 Projection £'000	Quarter 2 Projection £'000
Forecast Service Overspend	5,201	3,772
Investment Interest	(1,298)	(1,256)
Sub Total	3,903	2,516
MRP Adjustment	(778)	(778)
Delay to Renewals Transfers	(350)	0
Forecast Net Overspend	2,775	1,738
Budgeted Transfer from Reserves	262	262
Total Forecast Transfer from Reserves	3,037	2,000
General Fund Balance 01/04/2023	6,000	6,000
Use of General Fund Balance 23/24	(3,037)	(2,000)
Transfer in from Earmarked Reserves (As Per Budget Strategy)	365	365
Closing Balance 31/03/2024	3,328	4,365
General Fund Recommended <u>Minimum</u> balance	3,000	3,000

- 5.2 The forecast shows an increase in service related overspends of £1.429m from Q2 to £5.201m (£3.772m at Q2). The forecast General Fund Balance remains above the recommended minimum balance of £3m. However, it should be noted that the budget for 2024/25 (elsewhere on the agenda) will require additional appropriations in 2023/24

from earmarked reserves for the General Fund balance to remain above the recommended minimum balance. This will be reported in the Financial Outturn Budget Monitoring Q4 2023/24 report. The reasons for the major variations (over £100,000) are detailed in section 5 below, with a more detailed summary in appendix 1.

- 5.3 Homelessness continues to be a significant pressure on the Council's budget. The forecast at Q3 is for £7.6m to be spent on temporary accommodation this financial year, resulting in a forecast overspend of £3.6m against budget (total net expenditure £4.845m). The acquisition of 6-9 Ifield Road has now been completed and will produce a saving on the use of nightly paid accommodation, however it is difficult to predict future growth as we have seen households in night paid rise from 206 in April 2023, to a peak of 280 in December 2023. Work remains ongoing to maximise income and reduce cost where it is possible.
- 5.4 Benefit overpayment recovery is expected to be lower than budgeted by £117,000. Overpayments are anticipated to reduce over time as claimants are transitioned to universal credit. This will have an impact on future budgets and is therefore discussed in the Budget Report 2024/25.
- 5.5 Town Hall/District Heat Network
A combination of factors has led to additional budget pressure of £319,000 in the current year. The DHN is modelled to produce a 4% return over a 40-year period, with the risk being in the early years as the project is established. The key factors are:
- The withdrawal of Westrock from the redevelopment of the old Town Hall has resulted in the loss of a one-off connection charge of £317k.
 - There is, and will continue to be a gap in income until the old Town Hall site is developed, as the finance model and the most efficient heat load, included that demand.
 - The cost of heating the Create Building is falling wholly on the Council. The commercial tenants will be responsible for the heat consumption on their own floors and for their share of the communal areas, significantly reducing the Council's costs.
 - The Council is still working through defects with the Council's heating and cooling system, which means we are not heating the building efficiently current.
 - The DHN is currently subject to Business Rates which will fall out for 2024/25 reducing the costs by approximately £50k.
 - The Council delayed the increase in the heat tariff to residential customers to accommodate the implications of the energy relief scheme and ensured we were not overcharging tenants in John Brackpool Court and Geraint Thomas House. With energy prices falling and the new Heat Tariff set, this reduces the Council's exposure by £21k.

The costs to the Council will fall moving forwards, but there is an ongoing question in relation to the old Town Centre site relating to connection costs, income, and heat load.

- 5.6 The expected overspend on the town hall is £668,000. This is broken down by £248,000 additional business rates (reported at Q2), a £280,000 overspend on charges from the district heat network (as detailed above) and additional electricity costs of £60k. There have also been other pressures identified in year as we have transitioned to the new building. These costs will be addressed as tenants move into the building through the service charges and as additional income is generated.

- 5.7 Contributions to the council's renewals funds have been reduced by £350,000 for 2023/24, with similar changes also recommended for 2024/25. This will help to preserve the General Fund Balance without having an impact on planned capital expenditure in the short term. This is achieved by not contributing to IT renewals (£100k) and reducing the vehicle replacement contribution by £250k.
- 5.8 Further details of these projected variances are provided in Appendix 1(i & ii) attached to this report.

6. Virements

- 6.1 Virements up to £50,000 can be approved by Heads of Service under delegated powers and reported to Cabinet for information.
- 6.2 The Head of Economy and Planning has agreed a virement of £43,000 from Sustainability Team to the Development Management team to cover costs of temporary staff to help with the number of complex planning applications affected/delayed by water neutrality requirement.

7. Housing Revenue Account (HRA) (Crawley Homes) – Revenue

- 7.1 The HRA is a ring-fenced account that records expenditure and income on the Council's own housing stock and closely related services or facilities, which are provided primarily for the benefit of the Council's own tenants.
- 7.2 The table below provides details of the 2023/2024 HRA variances projected to the end of the financial year.

	Q3 Variation £000	Q2 Variation £000
Forecast (Underspend) / Overspend	(373)	1,133
Budgeted Transfer (to) / from Reserve	(20,846)	(20,846)
Total Forecast Transfer (to) / from Reserve	(21,219)	(19,713)

- 7.3 The forecast overspend at Q3 on the repairs contract with Mears and Wates is expected to reduce slightly to £1.85m. Additionally, external repairs to buildings are forecast to be £0.197m underspent.
- 7.4 However an overall underspend is forecast. This is due to additional investment income of £1.096m. Additional rental income of £0.693m is expected due to less right to buys and more accurate property information from the new housing system. Additional service charge income will be generated from Leaseholders due to more rechargeable external painting work than budgeted of £0.425m.
- 7.5 Further details of these projected variances are provided in Appendix 1(iii & iv).

8. Capital

8.1 The table below shows the 2023/24 projected capital outturn and proposed carry forward into 2024/25. Further details on the Capital Programme are provided in Appendix 2 to this report.

	Latest Budget 2023/24	Spend to Q3 2023/24	Estimated Outturn 2023/24	(Under)/over Spend	Re-profiled to/(from) future years
	£000's	£000's	£000's	£000's	£000's
Joint Responsibility	4,012	1580	2,012	0	2,000
Cabinet	333	137	333	0	0
Environmental Services, Sustainability & Climate Change	3,521	198	3,521	0	0
Housing Services	4,799	3,734	4,799	0	0
Planning & Economic Development	8,412	1,542	6,690	0	1,722
Resources	1,082	440	627	4	459
Leisure and Wellbeing	1,880	761	1,658		222
Total General Fund	24,039	8,392	19,640	4	4,403
Council Housing	27,841	16,605	27,665	0	176
Total Capital	51,880	24,997	47,305	4	4,579

8.2 The Joint Responsibility capital budget includes the New Town Hall Development this has slipped £2,000,000 into 2024/25 due to an on-going dispute.

8.3 The Crawley Fusion Innovation Centre budget has been increased by £2,000,000 as per exempt Cabinet report PES/451. This has now been confirmed by the Government Towns Fund Team.

8.4 The Manor Royal Cycle Improvement has slipped £1,775,935 from 2023/24 to 2025/26. This scheme is part of the Crawley Growth Programme (CGP). The CGP is working on a revised funding agreement and this scheme is part of that agreement.

8.5 The Town Centre Western Boulevard (cycle improvements) budget has been increased by £1,949,419 as per Cabinet report PES/442 funded from Bus Service Improvement Plan (BSIP) grant which is subject to agreement between West Sussex County Council and Crawley Borough Council.

8.6 Due to delays in the supply the works on the Hawth main theatre lights will be delivered in August 2024 with £50,000 slipped from 2023/24 to 2024/25.

8.7 As part of the move towards Neighbourhood Depots, the budget for Project Jupiter will commit £200,000 for the fit out of Creasey's Drive Site to become operational as a Neighbourhood Depot for the South Patch Team.

8.8 The Council has secured external funding of £43,635 from the England Cricket Board and £10,000 from Sussex Cricket to deliver artificial cricket wickets at Gainsborough Road, Cherry Lane and West Green Park and to replace two net bays at West Green Park.

Recommendation 2.2b Approve the addition to the Capital Programme of £53,635 for artificial cricket wickets and net bays funded by £43,635 contribution from England Cricket Board and £10,000 from Sussex Cricket.

Housing Revenue Account (HRA) (Crawley Homes) – Capital

- 8.9 Telford Place is slipping £175,696 from 2023/24 into 2026/27. The scheme has secured Outline Planning Approval and is soon to submit the detailed Reserve Matters application to Planning. The scheme is expected to commence on-site early in 2025.
- 8.10 Phase 1 of the new HRA Database went live on 6th February 2023. Taking the lessons learnt and moving forward to phase 2 there will be a need to increase the capital budget by £115,680 which will be funded from the Housing Revenue Account (HRA).

Recommendation 2.2c Approve the addition to the Capital Programme of £115,680 to deliver the final elements of the HRA Database funded from the Housing Revenue Account (HRA).

- 8.11 Right to Buy (RTB) 1-4-1 receipts for year:

	Number of RTB sales in 2023/24	Number of RTB sales in 2022/23
Q1	3	18
Q2	1	17
Q3	2	8

Due to the low number of RTB sales the amount of capital receipts received in 2023/24 will be significantly reduced. The impact for the Council will be less funding available for the capital programme in future years for both the HRA and the General Fund (as a proportion of the RTB capital receipts are used to fund GF projects).

These receipts need to be used within 5 years of receipt and can be used to fund up to 40% of new affordable homes including shared ownership dwellings.

For 2023/24 the amount that would have been paid over to the Government can be retained by the Council under the 1-4-1 flexibility scheme. [The 1-4-1 arrangement is one where the Council retains a larger proportion of right to buy receipts than they otherwise would, in return for a commitment to spend the additional receipts on building or acquiring properties.]

9. Treasury Management

- 9.1 The Head of Corporate Finance reports that all treasury management activities undertaken during the quarter complied fully with the principles in the Treasury Management Code and the Council's approved Treasury Management Strategy. The prudential indicators for Q3 are detailed in Appendix 3.

10. Background Papers

[2023/2024 Budget and Council Tax - FIN/606](#)

[Treasury Management Strategy 2023/2024 - FIN/608](#)

[Budget Strategy 2024/25 – 2026/27 FIN/636](#)

[Budgeting Monitoring – Quarter 1 FIN/633](#)

[Budgeting Monitoring – Quarter 2 FIN/635](#)

Contact Officer: - Vicki Basley, Chief Accountant.
Direct Line: - 01293 438693

Appendix 1 (i)

REVENUE MONITORING SUMMARY 2023/24
GENERAL FUND

	Latest Budget £000's	Projected Outturn £000's	Variance £000's
Cabinet	(4,484)	(4,120)	364
Community Engagement & Culture	1,976	1,959	(17)
Environment, Sustainability & Climate Change	5,010	5,093	83
Housing	4,533	8,344	3,811
Leisure & Wellbeing	8,992	9,252	260
Planning & Economic Development	2,039	2,137	98
Public Protection	894	883	(11)
Resources	421	1,034	613
	19,381	24,582	5,201
Depreciation	(3,729)	(3,729)	0
Renewals Fund	500	150	(350)
NET COST OF SERVICES	16,152	21,003	4,851
Investment Interest	(1,607)	(2,905)	(1,298)
MRP	778	0	(778)
Council Tax	(8,221)	(8,221)	0
RSG	(223)	(223)	0
NNDR	(5,661)	(5,661)	0
New Homes Bonus	(275)	(275)	0
Service Grant	(142)	(142)	0
5% Funding Guarantee	(539)	(539)	0
Net contribution from / (-to) Reserves	262	3,037	2,775

Main Variations identified for 2023/24 - General Fund Appendix 1 (ii)

	Q3 Projected Variation £000's	Q2 Projected Variation £000's	Further Description
Cabinet			
Pay Award	280	280	£1,925 per scale point.
Covid Lost Income	(100)	(100)	Current year budget includes a £400k provision for lost income, not forecast to be used in full
Chief & Deputy Chief Executive Vacancy	(63)	0	
Communications Various	62	0	Crawley Live Costs £24k, Recruitment for Maternity leave cover and cost of covering the Maternity leave £25k
Heat Network	39	0	Remaining deficit after charges to council properties para. 5.5)
Create Building	112	111	Shortfall in income due to delays letting upper floors after using Town Hall Equalisation Reserve, £600k income budget.
Minor Variations	73	47	
	403	338	
Community Engagement & Culture			
Community Development Vacancy	(21)	(21)	Vacancy in the team, not currently planning to fill
Minor Variations	4	5	
	(17)	(16)	
Environment, Sustainability & Climate Change			
Environmental Health Team Vacancy Provision	33	39	Vacancy provision not met
Refuse Collection	(31)	0	Savings in contract costs due to a lower CPI increase than budgeted.
Port Health Income	34	27	Consignments through Gatwick lower than pre-pandemic. Some signs of improvement.
Minor Variations	47	36	
	83	102	
Housing			

Homelessness	3,584	2,692	Households in nightly paid accommodation continued to rise during Q3 with a high of 280 households (263 at Q2, 224 at Q1). See paragraph 5.3 above
Chagossian team £200k Supplementary Budget	132	122	It is uncertain whether the Council will be able to reclaim this essential expenditure from the New Burdens Funding allocated.
Benefit Subsidy & Overpayments	117	0	Benefit overpayment recovery is expected to be lower than budgeted. Overpayments are anticipated to reduce over time as claimants are transitioned to universal credit. This will have an impact on future budgets.
Minor Variations	(22)	(18)	
	3,811	2,796	
Leisure & Wellbeing			
Path/Bridge Maintenance	119	118	Urgent works required for health and safety
Community Centres	108	61	Income lower than expected and additional one-off expenditure required for necessary equipment and boiler repairs.
Play Vacancies	(65)	0	Vacancies in the Team while new structure is agreed.
Patch Working Vacancy Provision	34	34	Vacancy provision not met
Minor Variations	25	(25)	
	221	188	
Planning & Economic Development			
Development Management	51	52	Planning fees have been increased by the Government and as part of this change the time that a planning application needs to be responded to will be decreased with the potential fees received being returned. The additional income will be invested in the planning teams to enable the team to comply with new legislation.
Building Control - Water Neutrality & Building Regulations	39	50	Fee income has reduced due to water neutrality and changes to building regulations delaying residential schemes coming forward.
Minor Variations	8	(2)	
	98	100	
Public Protection			
NASB Team Vacancies	(50)	(66)	Ongoing savings within the team.

Licencing Income	74	82	License numbers lower than expected, separate report on increase fees to be cost neutral.
Minor Variations	(35)	(19)	
	(11)	(3)	
Resources			
Elections	(18)	(20)	Vacancy expected to be filled
External Legal Advice	51	51	Specialist legal advice required outside the team's expertise.
Transformation Team	(76)	0	Vacancy in the team during secondment and staff recharged to capital programme.
Town Hall Other	420	0	Charge from the district heat network £280k, Electricity £60k, some other charges due to unknowns during budget setting for 2023/24 which would be partially chargeable to tenants.
Town Hall Business Rates	248	248	The rateable value has now been assigned to the new town hall; this is an additional ongoing cost of £248k (paragraph 5.5)
Minor Variations	(12)	(12)	
	613	267	
Sub Total	5,201	3,772	
Investment Interest	(1,298)	(1,256)	Higher than expected balances due to slippage in the capital programme, coupled with higher interest rates.
MRP	(778)	(778)	Technical adjustment to the Council's Minimum Revenue Provision due to a previous overpayment. This will also be a saving in 24/25.
Delays to Renewals Fund Transfers	(350)	0	Delayed revenue contributions to renewals funds to preserve the general fund balance. IT (£100K reduction), Vehicles and plant (£250k reduction)
Total Projected Overspend	2,775	1,738	

QUARTER 3

HOUSING REVENUE ACCOUNT			
	Latest Estimate	Projected Outturn	Variation
	£'000s	£'000s	£'000s
Income			
Rental Income	(51,503)	(52,196)	(693)
Other Income	(1,947)	(2,387)	(440)
Interest received on balances	(315)	(1,411)	(1,096)
Total income	(53,765)	(55,994)	(2,229)
Expenditure			
Employees	4,537	4,569	31
Repairs & Maintenance	14,775	16,446	1,671
Other running costs	2,469	2,673	204
Support services	3,096	3,046	(50)
	24,877	26,733	1,856
Net (Surplus) / Deficit	(28,888)	(29,261)	(373)
Use of Reserves:			
Debt Interest Payments	8,042	8,042	0
Depreciation, Revaluation & Impairment	8,131	8,131	0
Financing of Capital Programme & Transfer to Housing Reserve for Future Investment	12,715	13,088	373
Total	28,888	29,261	373

Appendix 1 (iv)

Main Variations Identified - Housing Revenue Account

	Q3 Variation £000's	Q2 Variation £000's	Further Description
Income			
Interest Income	(1,096)	(1,165)	Higher than expected balances due to slippage in the capital programme, coupled with higher interest rates.
Rental Income	(693)	0	Firstly, information available from the new housing system MIS has made reconciliations of property information easier and more accurate. Secondly, expected rental income is higher than budgeted due to the number of right buys reducing substantially during 2023/24.
Leaseholder Service Charges	(425)	0	During the year additional external painting work has been identified. This work will be recharged to Leaseholders and will result in additional service charge recovery.
Minor Variations	(15)	(15)	
	(2,229)	(1,180)	
Expenditure			
Employees			
Pay Award Costs	100	100	£1,925 per scale point.
Maternity Cover	50	50	The responsive repairs team had to recruit a temporary resource to cover a member of staff on maternity leave.
Vacancies in Housing Management Team	(88)	(44)	There were further vacancies in the Housing Management team during Q3 which are unlikely to be filled until March.
Transfer of Garage Staff to General Fund	(42)	(42)	As agreed in a growth bid submitted during 2022/23, consultation has now been completed and three members of staff have been moved from the HRA to the Garages team in the General Fund to manage lettings to maximise income.
Minor Variations	11	9	
	31	73	

Repairs & Maintenance			
Repairs Contract Overspend	1,825	2,000	The previously reported overspend on the repairs contract is expected to reduce because of the total number of repairs for Mears and Wates being lower than forecast at Q2.
Underspend on External Dec Work	(197)	0	Much of the work required is Section 20 work which takes longer to process and complete due to the requirement to issue notices and consult with residents.
Cyclical and Planned Servicing	40	40	Costs of materials and labour continue to remain high.
Minor Variations	3	3	
	1,671	2,043	
Other Running Costs			
Council Tax on Void Properties	110	110	Longer void periods have increased the Council Tax the HRA is liable for.
Housing Ombudsman	40	40	The Housing Ombudsman subscription has increased again to £5.75 per property compared to £4.60 last year and just £2.16 in 2021/22. Future years budgets will need adjusting.
Decant Costs	24	24	There have been an increased number of decants this financial year.
Minor Variations	30	23	
	204	197	
Support Services			
NASB Team Vacancies	(50)	0	There have been several vacancies in the NASB. This is the HRA's share of the resulting underspend
	(50)	0	
Total Projected Overspend / (Underspend)	(373)	1,133	

2023/24 Qtr. 3 Capital

Scheme Description	Revised Budget 2023/24	Spend to Date	Projected Outturn	(Under)/ Over Spend	Slippage
	£	£	£	£	£
New Town Hall Complex *	3,741,731	1,368,855	1,741,731		2,000,000
Town Hall splitting of floors		73,994			
Old Town Hall Site Redevelopment					
Heat Network		5,875			
New Town Hall Redevelopment - Joint responsibility	3,741,731	1,448,724	1,741,731	0	2,000,000
Town Centre Fund					
Project Jupiter	270,000	131,633	270,000		
ASK Renovations					
Joint responsibility	4,011,731	1,580,357	2,011,731	0	2,000,000

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
2,100,000			
750,000			
2,850,000			
355,000			
200,000			
160,000			
3,565,000	0	0	0

Garages	332,613	137,488	332,613		
Cabinet	332,613	137,488	332,613	0	0

338,897	300,000		
338,897	300,000	0	0

Environmental Services and Sustainability & Climate Change					
Muslim Burial Ground Cemetery	30,000	26,227	30,000		
Little Trees					
District Heat Network Phase 2	186,651	27,840	186,651		
Flooding Emergency Works	84,976	19,209	84,976		
Tilgate Lake Bank Erosion	145,944	117,100	145,944		
Water Course Work					
Waste Vehicles 2023	3,014,856		3,014,856		
Climate Change Initiative	59,128	7,618	59,128		

39,514			
125,000	125,000		
200,000	85,000	85,000	

Scheme Description	Revised Budget 2023/24	Spend to Date	Projected Outturn	(Under)/ Over Spend	Slippage
	£	£	£	£	£
TOTAL ENVIRONMENTAL SERVICES & SUSTAINABILITY & CLIMATE CHANGE PORTFOLIO	3,521,555	197,994	3,521,555	0	0

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
364,514	210,000	85,000	0

Housing Enabling (General Fund)					
Temp Accommodation Acquisitions	3,500,000	3,012,043	3,500,000		
Disabled Facilities Grants	1,280,306	717,441	1,280,306		
Improvement/Repair Loans	18,552	4,764	18,552		
TOTAL HOUSING (GENERAL FUND) PORTFOLIO	4,798,858	3,734,248	4,798,858	0	0

5,437,208			
1,052,466			
15,000	15,000	15,000	15,000
6,504,674	15,000	15,000	15,000

Planning and Economic Development					
Crawley Fusion Innovation Centre	1,978,979	213,823	1,978,979		
<u>Crawley Growth Programme</u>					
Queensway	3,513	165	3,513		
Town Centre Signage and Wayfinding	9,532		9,532		
Town Centre General					
Manor Royal Cycle Improvements	1,775,935			1,775,935	
Town Centre Western Boulevard (cycle improvements)	50,000	32,755	104,194	(54,194)	
Manor Royal Super Hub					
Station Gateway	97,866	50,165	97,866		
Town Centre Super Hub					
Town Centre Commercial Space Development	100,000	16,500	100,000		
Three Bridges Station	118,528	21,083	118,528		
Total Crawley Growth Programme	2,155,374	120,668	433,633	0	1,721,741
Towns Fund					

4,378,881			
100,000			
71,100			
	1,775,935		
2,690,049			
263,028			
570,000	4,390,000	1,836,008	
	74,231		
935,000	4,901,847		
300,000	850,000	118,865	
4,929,177	11,992,013	1,954,873	0

Scheme Description	Revised Budget 2023/24	Spend to Date	Projected Outturn	(Under)/ Over Spend	Slippage	Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
	£	£	£	£	£	£	£	£	£
Manor Royal Business Environment Improvement Programme	500,000	125,000	500,000			664,940	150,000		
Green Business Infrastructure Grants Pillar 1	510,000	38,623	510,000			320,000	170,000		
Green Business Infrastructure Grants Pillar 2	540,233	2,544	540,233			450,000			
Manor Royal Gigabit	106,505	15,925	106,505			1,200,000	630,000		
Crawley Homes Green Retrofitting	1,120,882	477,324	1,120,882			1,199,170	1,232,100		
Invest in skills for Crawley Borough Council	1,500,000	548,201	1,500,000			1,337,431	1,550,000		
TOTAL PLANNING & ECONOMIC DEVELOPMENT PORTFOLIO	8,411,973	1,542,108	6,690,232	0	1,721,741	14,479,599	15,724,113	1,954,873	0
Resources									
Gigabit						1,350,000			
ICT Capital - Future Projects	88,400				88,400	88,400			
New Website And Intranet	52,406				52,406	52,406			
ICT Transformation Future	25,000				25,000	25,000			
ICT Cloud	296,374	80,941	80,941		215,433	215,433			
Income Management System	12,781	16,379	16,379	3,599					
Sharepoint	27,472				27,472	27,472			
Agile Working	121,328	23,714	121,328						
Channel Shift	61,000	11,000	11,000		50,000	50,000			
Benefits Online and Document Management System	280,000	245,126	280,000						
Spaces Booking System	17,000	8,500	17,000						
Hardware Renewals	100,000	54,091	100,000						
TOTAL RESOURCES PORTFOLIO	1,081,761	439,751	626,648	3,599	458,711	1,808,711	0	0	0
Leisure and Wellbeing									
Vehicle Replacement Programme	258,306	188,338	258,306			36,997			
HVO Fuels						32,000			

Scheme Description	Revised Budget 2023/24	Spend to Date	Projected Outturn	(Under)/ Over Spend	Slippage
	£	£	£	£	£
TOTAL LEISURE AND WELLBEING PORTFOLIO	1,879,856	760,614	1,657,599	0	222,257

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
490,194	0	0	0

TOTAL GENERAL FUND	24,038,347	8,392,560	19,639,236	3,599	4,402,709
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27,551,589	16,249,113	2,054,873	15,000
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Housing - HRA (Crawley Homes)					
Improvements -					
Decent Homes	7,656,512	3,888,023	7,656,512		
Renovations	729,971	272,700	729,971		
Insulation	3,587,517	3,966,070	3,587,517		
Renewable Technology/Carbon Efficiency	267,815	274,615	317,815		(50,000)
Compliance Works	696,488	239,233	646,488		50,000
Boilers & Heating	619,510	422,221	619,510		
Electrical Test & Inspection	780,227	683,252	780,227		
Adaptations For The Disabled	800,000	530,033	800,000		
Hostels	37,800		37,800		
SHDF Social Housing Decarbonisation	2,380,000	95,836	2,380,000		
SHDF CBC Match Funding	1,200,000	52,440	1,200,000		
TOTAL HRA IMPROVEMENTS	18,755,840	10,424,423	18,755,840	0	0

4,272,564	6,500,000		
429,801	650,000		
400,000	669,874		
241,247	250,000		
850,000	1,450,000		
700,000	1,500,000		
782,005	850,000		
500,000	1,300,000		
100,000	100,000		
4,412,086			
6,350,000			
19,037,703	13,269,874	0	0

Other HRA (Crawley Homes)					
HRA Database	53,051		53,051		
Acquisition Of Land Or Dwellings	7,000,000	5,158,689	7,000,000		
Forge Wood	13,088	12,535	13,088		
Telford Place Development	207,093	23,877	31,397		175,696
Forge Wood Phase 2	73,785	15,588	73,785		
Forge Wood Phase 4					
5 Perryfields	18,286	8,779	18,286		

10,857,333			
1,235,389	1,128,115		742,338
1,150,000	10,020,000	9,371,753	
4,034,751	4,094,236	4,304,895	
281,061	293,824		

Scheme Description	Revised Budget 2023/24	Spend to Date	Projected Outturn	(Under)/ Over Spend	Slippage
	£	£	£	£	£
Carey House	251,752	203,003	251,752		
Fairlawn House	207,134	3,009	207,134		
Milton Mount Major Works	456,229	456,229	456,229		
Breezehurst Phase 2	50,000	4,439	50,000		
Orchards Hostel					
Water Neutrality	448,876	142,977	448,876		
Contingencies					
Prelims	245,949	103,733	245,949		
Lifeline Digital Switchover	60,000	47,372	60,000		
TOTAL OTHER HRA	9,085,243	6,180,230	8,909,547	0	175,696

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
1,500,000	5,000,000	7,000,000	1,171,001
	338,485		
500,000			
	1,359,502		
60,000			
19,618,534	22,234,162	20,676,648	1,913,339

TOTAL HRA	27,841,083	16,604,653	27,665,387	0	175,696
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38,656,237	35,504,036	20,676,648	1,913,339
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TOTAL CAPITAL PROGRAMME	51,879,430	24,997,213	47,304,623	3,599	4,578,405
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66,207,826	51,753,149	22,731,521	1,928,339
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FUNDED BY

Capital Receipts	(7,842,387)	(2,380,577)	(5,046,286)	(3,599)	(2,799,700)
Capital Reserve	(1,523,031)	(131,633)	(1,576,700)		53,669
Better Care Fund (formally DFGs)	(1,280,306)	(717,441)	(1,280,306)		
External Funding	(8,678,394)	(1,548,865)	(7,332,329)		(1,346,065)
HRA Revenue Contribution	(19,673,287)	(14,438,957)	(19,567,870)		(105,418)
Replacement Fund/Revenue Financing	(4,929,099)	(2,291,694)	(4,859,724)		(69,375)
Section 106	(480,628)	(240,490)	(239,389)		(241,241)
1-4-1	(2,673,906)	(2,022,723)	(2,603,627)		(70,275)
Borrowing	(4,798,392)	(1,224,833)	(4,798,392)		
TOTAL FUNDING	(51,879,430)	(24,997,213)	(47,304,623)	(3,599)	(4,578,405)

(6,826,033)	(4,909,657)	(351,927)	
(252,406)			
(1,052,466)			
(17,459,088)	(10,784,146)	(1,578,634)	
(20,409,225)	(27,407,095)	(12,405,989)	(1,148,004)
(543,894)	(315,000)	(15,000)	(15,000)
(392,581)	(240,311)	(109,312)	
(7,320,525)	(8,096,940)	(8,270,659)	(765,335)
(11,951,608)			
(66,207,826)	(51,753,149)	(22,731,521)	(1,928,339)

Appendix 3

Estimate of CFR £'000	2022/23	2023/24	2024/25	2025/26
	Actual	Forecast	Forecast	Forecast
Capital Financing Requirement				
CFR – General Fund	18,029	19,730	25,053	24,344
CFR - HRA	249,325	240,410	233,925	220,925
CFR – Non-financial investments	0	0	0	0
Total CFR	267,354	260,140	258,978	245,269
Movement in CFR	7,951	(7,214)	(1,162)	(13,709)

Movement in CFR represented by				
Net financing need for the year (above)	8,698	4,798	11,952	0
IFRS 16 leases	44			
Less MRP/VRP and other financing movements - GF	(791)	(12)	(114)	(709)
Less MRP/VRP and other financing movements - HRA		(12,000)	(13,000)	(13,000)
Movement in CFR	7,951	(7,214)	(1,162)	(13,709)

Liability benchmark £'000	2022/23	2023/24	2024/25	2025/26
	Actual	Forecast	Forecast	Forecast
Total CFR	267,354	260,140	258,978	245,269
Less: Balance sheet resources	(86,244)	(53,971)	(28,059)	(13,078)
Working capital	(29,779)	(20,000)	(20,000)	(20,000)
Net loans requirement	151,331	186,169	210,919	212,191
Plus: Liquidity allowance	10,000	10,000	10,000	10,000
Liability benchmark	161,331	196,169	220,919	222,191

Gross debt and the CFR £'000	2022/23	2023/24	2024/25	2025/26
	Actual	Forecast	Forecast	Forecast
External Debt				
Debt at 1 April	249,325	249,325	237,325	227,325
Expected change in Debt	0	(12,000)	(10,000)	(7,000)
Other long-term liabilities (OLTL)	44	31	19	13
Expected change in OLTL	(13)	(12)	(6)	(7)
Actual gross debt at 31 March	249,356	237,344	227,338	220,331
The Capital Financing Requirement	267,354	260,140	258,978	245,269
(Under) / over borrowing	(17,998)	(22,796)	(31,640)	(24,938)

Operational boundary £'000	2022/23	2023/24	2024/25	2025/26
		Estimate	Estimate	Estimate
Debt		249,325	237,325	227,325
Other long term liabilities		19	13	6
Total		249,344	237,338	227,331

Authorised limit £'000	2022/23	2023/24	2024/25	2025/26
		Estimate	Estimate	Estimate

Debt		269,325	257,325	247,325
Other long term liabilities		19	13	6
Total		269,344	257,338	247,331

Financing costs as a proportion of net revenue stream	2022/23	2023/24	2024/25	2025/26
		Estimate	Estimate	Estimate
HRA		12.81%	11.28%	11.40%
GF		(12.01)%	(9.58)%	(1.20)%

Net income from commercial and service investments as a proportion of net revenue stream	2022/23	2023/24	2024/25	2025/26
		Estimate	Estimate	Estimate
Commercial and service investments		25.46%	18.52%	21.18%