

Crawley Borough Council

Report to Overview and Scrutiny Commission

21st November 2022

Report to Cabinet

23rd November 2022

2022/2023 Budget Monitoring - Quarter 2

Report of the Head of Corporate Finance FIN/594

1. Purpose

- 1.1 The report sets out a summary of the Council's actual revenue and capital spending for the second Quarter to September 2022. It identifies the main variations from the approved spending levels and any potential impact on future budgets.

2. Recommendations

- 2.1 To the Overview and Scrutiny Commission:

That the Commission consider the report and decide what comments, if any, it wishes to submit to the Cabinet.

- 2.2 To the Cabinet:

The Cabinet is recommended to agree to note the projected outturn for the year 2022/2023 as summarised in this report.

3. Reasons for the Recommendations

- 3.1 To report to Members on the projected outturn for the year compared to the approved budget.

4. Background

- 4.1 As part of the Budget Strategy, the Council has in place robust budget monitoring systems to ensure that unapproved overspends are avoided. The Council also manages and analyses underspending to identify potential savings that could help meet current and future years' priorities.
- 4.2 Budget monitoring is undertaken on a monthly basis with budget holders. There are quarterly budget monitoring reports to Cabinet with the Corporate Management Team receiving monthly update reports on key areas and any other areas of concern. The Overview and Scrutiny Commission also has the opportunity to scrutinise expenditure. Quarterly monitoring information is also included in the Councillors' Information Bulletin.

- 4.3 This report outlines the projected outturn for 2022/2023 as at the end of September 2022.
- 4.4 As discussed in the budget report and Budget Strategy, due to the pandemic it is very difficult to accurately forecast our financial position for the year.

5. Budget Monitoring Variations

5.1 General Fund

The table below summarises the projected variances in the relevant Portfolio at Quarter 2.

[F indicates that the variation is favourable, U that it is unfavourable]

	Variance Projected at Quarter 2	Variance Projected at Quarter 1	
	£'000's	£'000's	
Cabinet	378	580	U
Public Protection & Community Engagement	(25)	(16)	F
Environmental Services & Sustainability	134	12	U
Housing	1,164	895	U
Wellbeing	(193)	(334)	F
Planning & Economic Development	(46)	(72)	F
Resources	58	(13)	U
TOTAL (SURPLUS)/DEFICIT	1,470	1,052	U
Investment Interest	(646)	(457)	F
Lower Tier Services Grant	76	76	U
ADJUSTED (SURPLUS)/DEFICIT	900	671	U
Budgeted transfer from reserves	452	452	
Total transfer from reserves	1,352	1,123	

Further details of these projected variances are provided in Appendix 1(i & ii) attached to this report.

Significant Quarter 1 variances over £20,000

5.1.1 Cabinet

Report [CEX/59](#) was approved by Full Council on 19 October 2022. This was to increase weekly rent to Council Owned garages to help meet the budget gap. The in-year impact is increased income of £197,000.

Central government had initially announced an increase to Employer National Insurance rates of 1.25% for 2022/23. However, in the recent fiscal event this increase was reversed with effect from November. This is expected to result in an underspend of £58,000.

Insurance premiums have increased by £63,000, largely due to higher reinstatement valuations of our buildings due to increased cost of materials and labour.

5.1.2 Public Protection & Community Engagement

There are no significant variations to report this quarter.

5.1.3 Environmental Services & Sustainability Services

Additional work has been required at Kingsgate car park, ANPR and an upgrade to the systems will increase future income by offering greater ability to sell season tickets, as well as offering a more efficient parking service to customers. The projected overspend is currently £80,000.

5.1.4 Housing Services

The Homelessness Team continue to see sustained pressure with 358 households currently in all forms of temporary accommodation. Due to demand, placements by other local housing authorities, and commercial hotels being unable or unwilling to take local authority placements, there continues to be reducing supply alongside increasing demand which has driven up costs. 174 Households are in nightly paid placements and 64 households are currently being accommodated outside of the borough. These figures provide a snapshot at time and subject to change daily. The total forecast overspend is now £1.152m.

5.1.5 Wellbeing

Although strong membership sales continued in quarter 2 for K2 Crawley, the contractor has reported higher attrition rates (the proportion of existing members who surrender their membership) than pre pandemic. It is felt this is a combination of more members signing up on a monthly membership (rather than annual) and members being more conscious in surrendering their membership if they are not making use of the facilities. Although still in excess of the original budget projection, it is likely that income will be below the revised Q1 forecast.

5.1.6 Planning & Economic Development

There are no significant variations to report this quarter.

5.1.7 Resources

The variance of £60,000 in projected expenditure on external legal services has arisen due to a significant volume of high value, high risk, complex and / or urgent matters needing to be progressed. The Council has faced a number of unique challenges as a result of central government policy or local / national circumstances which could not have been foreseen. The Council has also embarked on a range of new projects and strategies which have created new areas of legal work beyond the traditional work-types. Both factors have meant an increase in the requirement for specialist external legal advice. In situations where a matter must be progressed

immediately or within a very short timeframe (due to other financial, political or reputational factors), it is usually outsourced to external suppliers where it has been identified that there is insufficient capacity (at that time) within the in-house Legal Team. This is despite the successful recruitment of three new lawyers in the summer who are consistently at maximum capacity.

5.1.8 Investment Income

Interest rates have increased sharply due to the Bank of England reacting to inflationary pressures and they are expected to rise further. Current projections are for further investment income of £189,000 in addition to the £457,000 reported at Quarter 1.

6. Virements

- 6.1 Virements up to £50,000 can be approved by Heads of Service under delegated powers and reported to Cabinet for information.
- 6.2 The Head of Digital and Transformation has agreed a capital programme virement of £20,000 from the IT budget for Power and UPS to the New Town Hall – this was for the power and UPS requirements for the new town hall.

7. Council Housing (Crawley Homes) – Revenue

- 7.1 The table below provides details of the 2022/2023 HRA variances.

HOUSING REVENUE ACCOUNT QUARTER 2

	Q2 Variation £000's		Q1 Variation £000's
Income			
Rental Income	(320)	F	0
Other Income	(95)	F	(5)
Interest Received on balances	(231)	F	(170)
	(646)	F	(175)
Expenditure			
Employees	237	U	295
Repairs & Maintenance	460	U	1
Other running costs	167	U	53
Support services	0	F	0
	864	U	349
Net (Surplus) / Deficit	218	U	174
Available to fund future investment in housing	(218)		(174)

Further details of these projected variances are provided in Appendix 1(iii & iv).

7.2 **Income**

Additional income of £320,000 is forecast as a result of additional rents from Forge Wood properties that the service has taken ownership of this financial year. These were not included in the initial budget.

Interest rates have increased sharply due to the Bank of England reacting to inflationary pressures and they are expected to rise further. Current projections are for further investment income of £61,000 in addition to the £170,000 reported at Quarter 1.

The service has received an insurance reimbursement for the cost of repairing fire damage to the property 8 Fennel Crescent. The amount received was £84,000.

7.3 **Employees**

The Policy and Engagement Manager post will not be recruited in 2022/23. Instead, the service will look to employ a temporary resource to get started on some key work including the Policy and Engagement strategy. This is expected to produce an underspend of £27,000

Central government had initially announced an increase to Employer National Insurance rates of 1.25% for 2022/23. However, in the recent fiscal event this increase was reversed with effect from November. This is expected to result in an underspend of £11,000.

7.4 **Repairs and Maintenance**

There is a forecast overspend of £350,000 on the responsive repairs contract. This is a result of the cost per repair increasing for our contractors Mears and Wates, due to material costs increasing as a result of the current inflation rates. The cost per repair for Mears has increased by 11% compared to 2021/22 and the cost per repair for Wates has increased by 24% when compared to 2021/22. Work is being done with Wates on identifying why their operating costs are so much higher than Mears and on ways continuous improvements could lead to costs being reduced. The service does not currently plan on scaling back repairs to reduce costs.

A legislative change in The Housing White Paper has placed more responsibility on Housing providers to identify and where necessary take remedial action on asbestos issues in buildings. This is expected to result in an overspend of £95,000.

7.5 **Other Running Costs**

As a result of delays with the implementation of the service's new integrated IT system there is an overspend of £99,000 on licence fees, hosting costs and the continued use of the Redhill data centre.

Insurance premiums have increased by £37,000, largely due to higher reinstatement valuations of our buildings due to increased cost of materials and labour.

8. Capital

7.1 The table below shows the 2022/23 projected capital outturn and proposed carry forward into 2023/24. Further details on the Capital Programme are provided in Appendix 2 to this report.

	Latest Budget 2022/23 £000's	Spend to Q2 2022/23 £000's	Estimated Outturn 2022/23 £000's	Re-profiled to/(from) future years £000's
Joint Responsibility	6,260	4,300	6,330	(70)
Cabinet	511	73	511	0
Environmental Services & Sustainability	543	135	574	(31)
Housing Services	2,896	923	2,896	0
Planning & Economic Development	2,549	236	1,906	643
Resources	459	69	459	0
Wellbeing	1,287	185	742	545
Total General Fund	14,505	5,921	13,418	1,087
Council Housing	23,850	11,717	23,850	0
Total Capital	38,355	17,638	37,268	1,087

8.2 The Western Boulevard town centre cycling scheme has now received planning permission, but this was delayed due to the highway authority requiring further clarification for some of the more innovative aspects of the design. The construction phase has been delayed and it is proposed to commence on site in the last quarter of 2022/23 giving a slippage into 2023/24 of £443,126.

8.3 The lead times for all new commercial vehicles have been extended due to problems within the supply chain, with several manufacturers not taking new orders for the next year so they can catch up on the orders already placed. As a result, £111,254 of the Vehicle Replacement budget is being slipped into 2023/24.

8.4 Adventure Play have slipped £186,426 into 2023/24 due to delays in the procurement stage and long supply lead times which is has pushed project completion into 2023/24

8.5 Three Play Areas: Perkstead Court, Curteys Walk and Brideake will go out to tender to be delivered under one contract potentially being grouped with mores sites in one procurement stage. Due to rising costs and market conditions this is the most

advantageous way of delivering the three schemes within the current budget. The decision has held up the tender process causing slippage of £52,000 into 2023/24.

- 8.6 Wakehams Play Area will slip £55,000 into 2023/24 due to delays in the evaluation and award stages of the tender exercise. The tender will now be awarded but consideration will need to be taken regarding market conditions.
- 8.7 From the 1st April 2021 the reporting of the use of Right to Buy 1-4-1 receipts to the Ministry of Housing, Communities and Local Government (MHCLG) has moved to an annual return. Other changes are that these receipts now need to be used within 5 years of receipt instead of 3 years and can be used to fund up to 40% of new affordable homes including shared ownership dwellings. This was as a result to responses to [Government consultation](#) on Right to Buy receipts.
- 8.8 Within the second quarter of 2022/23 **Seventeen** Council Houses with a sale value of £3,402,200 compared to nine in the second quarter of last year. Of these receipts a proportion will be paid over to the Government with the remainder being retained by the Council being set aside as 1-4-1 receipts and general capital receipts. The values of each will be calculated within the annual return. [The 1-4-1 arrangement is one where the Council retains a larger proportion of right to buy receipts than they otherwise would, in return for a commitment to spend the additional receipts on building or acquiring properties.]

9. Background Papers

[Budget Strategy 2023/24 – 2027/28 FIN/583](#)

[2022/2023 Budget Monitoring – Quarter 1 FIN/586](#)

[2022/2023 Budget and Council Tax FIN/549](#)

[Treasury Management Strategy 2022/23 FIN/557](#)

[Financial Outturn 2021/2022: Budget Monitoring – Quarter 4 FIN/572](#)

[Treasury Management Outturn for 2021/22 FIN/575](#)

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Appendix 1 (i)

REVENUE MONITORING SUMMARY 2022/23
GENERAL FUND

	Latest Budget £000's	Projected Outturn £000's	Variance £000's
Cabinet	(4,366)	(3,988)	378
Public Protection & Community Engagement	1,307	1,282	(25)
Environmental Services & Sustainability	4,822	4,956	134
Housing	2,745	3,909	1,164
Wellbeing	10,114	9,921	(193)
Planning & Economic Development	1,908	1,862	(46)
Resources	381	439	58
	16,911	18,381	1,470
Depreciation	(3,226)	(3,226)	0
Renewals Fund	750	750	0
NET COST OF SERVICES	14,435	15,905	1,470
Investment Interest	(606)	(1,252)	(646)
MRP	942	942	0
Council Tax	(7,891)	(7,891)	0
RSG	(63)	(63)	0
NNDR	(5,236)	(5,236)	0
New Homes Bonus	(606)	(606)	0
Service Grant	(251)	(251)	0
Lower Tier Services Grant	(272)	(196)	76
Net contribution from / (-to) Reserves	452	1,352	900

Main Variations identified for 2022/23 - General Fund Appendix 1 (ii)

	Q2 Projected Variation £'000s	Q1 Projected Variation £'000s
<u>Cabinet</u>		
Pay Award (£1,925 per banding)	800	800
Additional Garage Income	(197)	0
National Insurance reversal	(58)	0
Additional Insurance costs	63	0
Investment & Operational Properties Agreed Back-Rent	(231)	(215)
Minor Variations	1	(5)
	378	580
<u>Public Protection & Community Engagement</u>		
Minor Variations	(25)	(16)
	(25)	(16)
<u>Environmental Services & Sustainability</u>		
Public Conveniences Business Rates	(20)	(20)
Port Health Income	49	39
Environmental Health Vacancy Provision	36	24
Kingsgate works	80	0
Minor Variations	(11)	(31)
	134	12
<u>Housing</u>		
Homelessness Pressures	1,152	872
Minor Variations	12	23
	1,164	895
<u>Wellbeing</u>		
Play Vacancies	(35)	(43)
Community Centres Reduction in Expected Shortfall	(47)	(30)
K2 Crawley Reduction in Expected Shortfall	(163)	(273)
Minor Variations	52	12
	(193)	(334)
<u>Planning & Economic Development</u>		
Property Built Environment Vacancies and Operational Savings	(76)	(80)
Minor Variations	30	8
	(46)	(72)
<u>Resources</u>		
Contact Centre Vacancy Provision	20	33
Elections Reduced Staffing Requirement	(22)	(36)

Legal Sub-Contracted
Minor Variations

60
0

0
(10)

58

(13)

TOTAL GENERAL FUND VARIANCES

1,470

1,052

Investment Interest
Lower Tier Services Grant

(646)
76

(457)
76

TOTAL VARIANCES

900

671

QUARTER 2

HOUSING REVENUE ACCOUNT			
Expenditure Description	Latest Estimate £'000s	Projected Outturn £'000s	Variation £'000s
Income			
Rental Income	(48,002)	(48,322)	(320)
Other Income	(2,685)	(2,780)	(95)
Interest received on balances	(305)	(536)	(231)
Total income	(50,992)	(51,638)	(646)
Expenditure			
Employees	4,165	4,402	237
Repairs & Maintenance	13,467	13,927	460
Other running costs	2,111	2,278	167
Support services	3,096	3,096	0
	22,839	23,703	864
Net (Surplus) / Deficit	(28,153)	(27,935)	218
Use of Reserves:			
Debt Interest Payments	8,309	8,309	0
Depreciation, Revaluation & Impairment	7,195	7,195	0
Transfer to/(from) Housing Reserve	12,649	12,431	(218)
Total	28,153	27,935	(218)

Main Variations Identified - Housing Revenue Account

	Q2 Variation £'000s	Q1 Variation £'000s
Income		
Forge Wood properties additional rents	(320)	0
Interest income	(231)	(170)
Insurance reimbursement for fire damage	(84)	0
Minor variations	(11)	(5)
	(646)	(175)
Employees		
Anticipated pay award	225	225
Unmet vacancy provision	62	77
Policy & Engagement Manager vacancy	(27)	0
National Insurance reversal	(11)	0
Minor variations	(12)	(7)
	237	295
Repairs & Premises Costs		
Repairs contract due to increased cost per repair (Wates 24%, Mears 11%)	350	0
Legislative change - Housing providers responsible for identifying asbestos issues	95	0
Minor variations	15	1
	460	1
Other Running Costs		
Licence costs as a result of the delay to new IT system	99	0
Insurance costs due to higher build value	37	0
Housing Ombudsman subscription	31	31
Minor variations	0	22
	167	53
TOTAL VARIANCES	218	174

2022/23 Qtr. 2 Capital

Note – Slippage is moving budgets between years. If the figure is not in brackets then we are moving the budget to future years, if it is in brackets we are bringing it forward from later years.

Scheme Description	Budget 2022/23	Spend to Date	Projected Outturn	Under / (Over Spend)	Slippage
	£	£	£	£	£
New Town Hall Redevelopment - Joint responsibility	6,160,470	4,154,539	6,160,470	0	0
Town Centre Fund					
Project Jupiter	100,000	145,233	170,000		(70,000)
Joint responsibility	6,260,470	4,299,772	6,330,470	0	(70,000)

Budget 2023/24	Budget 2024/25	Budget 2025/26	Future Years
£	£	£	£
0	0	0	0
410,000			
674,163			
1,084,163	0	0	0

Garages	510,571	72,636	510,571		
Cabinet	510,571	72,636	510,571	0	0

200,000	338,897		
200,000	338,897	0	0

Environmental Services and Sustainability					
New Cemetery	2,530		2,530		
Muslim Burial Ground Cemetery	289,309	46,303	319,850		(30,541)
Cycle Paths					
District Heat Network Phase 2 - Feasibility	94,950		94,950		
Flooding Emergency Works	37,962	28,796	37,962		
Leat Stream Ifield Flood Alleviation	7,289	7,215	7,289		
Tilgate Lake Bank Erosion	30,000		30,000		
Water Course Work	80,925	53,206	80,925		
Solar PV CBC Operational Buildings					
TOTAL ENVIRONMENTAL SERVICES & SUSTAINABILITY PORTFOLIO	542,965	135,520	573,506	0	(30,541)

	25,300		
96,804			
120,000			
60,000			
276,804	25,300	0	0

Housing Enabling (General Fund)					
Temp Accommodation Acquisitions	1,809,600	611,050	1,809,600		

6,588,658			

Affordable Housing Town Hall							3,238,250		
Longley House	70,000		70,000			345,000	1,200,000		1,700,000
Disabled Facilities Grants	1,000,000	304,217	1,000,000			909,537			
Improvement/Repair Loans	16,704	7,530	16,704			15,000			
TOTAL HOUSING (GENERAL FUND) PORTFOLIO	2,896,304	922,797	2,896,304	0	0	7,858,195	4,438,250	0	1,700,000

Planning and Economic Development									
Manor Royal Business Group						200,000			
Crawley Fusion Innovation Centre	629,114	97,562	429,114		200,000	3,850,000	250,000		
<u>Crawley Growth Programme</u>									
Queensway	7,590	1,954	7,590			108,493			
Town Centre Signage and Wayfinding	11,487	1,955	11,487						
Town Centre General						71,100			
Manor Royal Cycle Improvements						1,775,935			
Town Centre Western Boulevard (cycle improvements)	692,898	33,077	249,772		443,126	710,534			
Manor Royal Super Hub						263,028			
Station Gateway	104,381	84,673	104,381			1,971,623	2,880,000	1,990,000	50,004
Town Centre Super Hub									74,231
Town Centre Commercial Space	57,000	2,253	57,000			1,000,000	4,943,000		
Three Bridges Station	43,000	13,085	43,000			450,000	650,000	308,844	
Total Crawley Growth Programme	916,356	136,997	473,230	0	443,126	6,350,713	8,473,000	2,298,844	124,235
<u>Towns Fund</u>									
Manor Royal Business Environment Improvement Programme	350,000	901	350,000			500,000	500,000	150,000	
Green Business Infrastructure Grants Pillar 1	150,000		150,000			360,000	320,000	170,000	
Green Business Infrastructure Grants Pillar 2	200,000	867	200,000			500,000	300,000		
Crawley Home Green Retrofitting	303,700		303,700			1,232,100	1,232,100	1,232,100	
Total Towns Fund	1,003,700	1,768	1,003,700	0	643,126	2,592,100	2,352,100	1,552,100	
TOTAL PLANNING & ECONOMIC DEVELOPMENT PORTFOLIO	2,549,170	236,327	1,906,044	0	643,126	12,992,813	11,075,100	3,850,944	124,235

Resources					
Gigabit					
ICT Capital - Future Projects	40,400		40,400		
New Website And Intranet	52,406		52,406		
ICT Transformation Future					
ICT Cloud	82,000	3,650	82,000		
Income Management System	60,000		60,000		
Commercial Property System	4,086	13,914	4,086		
Sharepoint	50,000		50,000		
Agile Working	70,000	51,170	70,000		
Channel Shift					
Hardware Renewals	100,000		100,000		
TOTAL RESOURCES PORTFOLIO	458,892	68,734	458,892	0	0

1,350,000			
65,000			
25,000			
218,024			
102,679			
61,000			
1,821,703	0	0	0

Wellbeing					
Vehicle Replacement Programme	206,500	95,246	95,246		111,254
Refurb Playgrounds Future Schemes					
Skate Park Equipment					
Memorial Gardens Improvements					
Tilgate Park	4,769		4,769		
Nature & Wildlife Centre	45,905	35,340	45,905		
Allotments	58,000	11,500	58,000		
Adventure Playgrounds	339,330	22,904	152,904		186,427
Memorial Gardens Play Improvements - Drinking Fountain	16,933	72	16,933		
Meadowlands					
Southgate Playing Fields	50,851	2,700	50,851		
Perkstead Court Play Area Bewbush	20,000				20,000
Park Tennis	160,460	17,570	20,000		140,460
Halley Close Play					15,000
Curteys Walk Play	15,000				15,000

247,254			
39,360			
46,000			
33,400			
27,000			
186,427			
65,000			
20,000			
140,460			
15,000			
15,000			

Brideake Play	17,000				17,000
Wakehams Play	55,000				55,000
Puffin Road Play					
Browness Close Play					
Plantain Crescent Play					
K2 Crawley Replacement Chiller	155,000		155,000		
Broadfield 3G Lighting	45,000		45,000		
Changing Places	97,000		97,000		
TOTAL WELLBEING PORTFOLIO	1,286,748	185,332	741,608	0	545,141

17,000			
55,000			
18,000			
18,000			
15,000			
957,901	0	0	0

TOTAL GENERAL FUND	14,505,120	5,921,118	13,417,395	0	1,087,726
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25,191,579	15,877,547	3,850,944	1,824,235
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Housing - HRA (Crawley Homes)					
Improvements -					
Decent Homes	4,992,043	2,512,776	4,992,043		
Renovations	732,929	402,839	732,929		
Insulation	2,775,113	406,567	2,775,113		
Renewable Technology/Carbon Efficiency	268,620	192,343	268,620		
Compliancy Works	1,671,791	251,209	1,671,791		
Boilers & Heating	1,668,805	299,250	1,668,805		
Electrical Test & Inspection	474,348	188,969	474,348		
Adaptations For The Disabled	1,370,571	359,901	1,370,571		
Hostels	187,992	7,968	187,992		
TOTAL HRA IMPROVEMENTS	14,142,212	4,621,822	14,142,212	0	0

2,300,000	2,300,000		
650,000	650,000		
2,200,000	2,200,000		
250,000	250,000		
1,450,000	1,450,000		
1,800,000	1,800,000		
350,000	350,000		
1,300,000	1,300,000		
200,000	200,000		
10,500,000	10,500,000	0	0

Other HRA (Crawley Homes)					
HRA Database	293,273	76,063	293,273		
Acquisition Of Land Or Dwellings	2,000,000	1,260,752	2,000,000		
Forge Wood					
Telford Place Development	18,500	7,963	18,500		
Forge Wood Phase 2	2,550,414	2,031,066	2,550,414		

298,250			
	1,235,389	1,128,115	776,517
3,902,500	7,730,000	7,986,256	1,010,000

Forge Wood Phase 4					
Purchase Of Properties	2,680,165	2,680,171	2,680,165		
5 Perryfields	10,500		10,500		
Carey House	69,821	8,943	69,821		
Fairlawn House					
Milton Mount Major Works	1,606,870	934,855	1,606,870		
Breezehurst Phase 2	171,505	3,505	171,505		
Orchards Hostel					
Water Neutrality	170,000		170,000		
Contingencies					
Prelims	136,924	91,429	136,924		
TOTAL OTHER HRA	9,707,972	7,094,747	9,707,972	0	0

	4,034,751	4,121,344	4,277,787	
	819,835			
	191,000	372,076	33,042	
	207,134			
	9,380,577	4,973,932		210,000
	126,000	196,000	16,485	
	1,137,311	222,191		
	287,700			
	20,385,058	18,850,932	13,441,685	1,996,517

TOTAL HRA	23,850,184	11,716,569	23,850,184	0	0
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30,885,058	29,350,932	13,441,685	1,996,517
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TOTAL CAPITAL PROGRAMME	38,355,304	17,637,687	37,267,579	0	1,087,726
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56,076,637	45,228,479	17,292,629	3,820,752
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FUNDED BY

Capital Receipts	(8,144,364)	(4,402,681)	(7,683,913)		(275,346)
Capital Reserve	(52,406)	(45,233)	(122,406)		70,000
Better Care Fund (formally DFGs)	(1,000,000)	(304,217)	(1,000,000)		
External Funding	(3,720,884)	(727,672)	(3,114,494)		(664,126)
HRA Revenue Contribution	(11,507,348)	(4,697,786)	(11,339,072)		
Replacement Fund/Revenue Financing	(1,451,733)	(320,792)	(1,869,890)		(111,254)
Section 106	(410,734)	(120,522)	(456,692)		(52,000)
1-4-1	(3,369,818)	(2,396,963)	(2,983,095)		(55,000)
Borrowing	(8,698,017)	(4,621,821)	(8,698,017)		
TOTAL FUNDING	(38,355,304)	(17,637,687)	(37,267,579)	0	(1,087,726)

(6,333,248)	(5,465,384)	(481,453)	(1,173,469)
(674,163)	(314,000)		(586,000)
(909,537)			
(9,328,904)	(6,990,995)	(3,369,491)	
(23,875,073)	(22,229,777)	(8,084,821)	(1,197,910)
(1,933,154)	(483,508)		
(957,575)	(897,347)		(64,766)
(7,064,983)	(8,847,468)	(5,356,864)	(798,607)
(5,000,000)			
(56,076,637)	(45,228,479)	(17,292,629)	(3,820,752)