

Crawley Borough Council

Report to Overview and Scrutiny Commission 22 June 2020

Report to Cabinet 24 June 2020

Financial Outturn 2019/20

Budget Monitoring - Quarter 4

Report of the Head of Corporate Finance - **FIN/500**

1. Purpose

- 1.1 The report sets out a summary of the Council's outturn for the year for both revenue and capital spending for the financial year 2019/20, running from 1st April to 31st March 2020. It identifies the main variations from the approved spending levels and any potential impact on future budgets.

2. Recommendations

- 2.1 To the Overview and Scrutiny Commission:

That the Commission consider the report and decide what comments, if any, it wishes to submit to the Cabinet

- 2.2 To the Cabinet

The Cabinet is recommended to:

- a) **Note the outturn for the year 2019/20 as summarised in this report and to note that future years impact as a result of Covid-19 will be presented in the monitoring report to Cabinet in September.**
- b) **Agree a supplementary capital estimate of £1,500 which will be funded from S106 contributions for the Ewhurst Road Play Area as outlined in paragraph 8.15 of the report.**

The Cabinet is recommended to request Full Council to:

- c) **Retrospectively approve a transfer of £1.192m to the business rates equalisation reserve as outlined in paragraph 9.2.**

3. Reasons for the Recommendations

To report to Members on the outturn for the year compared to the approved budget for 2019/20.

4. Background

- 4.1 As part of the Budget Strategy, the Council has in place robust budget monitoring systems to ensure that unapproved overspends are avoided. The Council also manages and analyses underspending to identify potential savings that could help meet current and future years' priorities. While the impact of Covid-19 has major budget implications for the Council moving forward, these fall outside of the reporting period covered by this report.
- 4.2 Budget monitoring is undertaken on a monthly basis with budget holders. There are quarterly budget monitoring reports to Cabinet with the Corporate Management Team receiving regular update reports on key areas and any other areas of concern. The Overview and Scrutiny Commission also have the opportunity to scrutinise expenditure. Quarterly monitoring information is also included in the Councillors' Information Bulletin.
- 4.3 Following Quarter 3 there was a projected transfer to reserves from the General Fund of £93,000, the actual transfer to reserves was £244,951, this was transferred to the General Fund reserve. In addition at Quarter 3 there was a projected deficit on the Housing Revenue Account of £226,000. The deficit at Quarter 4 was £367,000
- Finally with regards to capital spending, £53.257m was spent in the year, this included £32.079m on new housing development. The revised budget at Quarter 3 was £53.619m.
- 4.4 This report outlines the final outturn for 2019/20.

5. Budget Monitoring Variations

5.1 General Fund

The table below summarises the variances in the relevant Portfolio.

[F indicates that the variation is favourable, U that it is unfavourable]

Further details of these variances are provided in Appendix 1(i & ii) attached to this report.

	Variance at Quarter 4 £'000		Variance at Quarter 3 £'000
Cabinet	(216)	F	(181)
Public Protection & Community Engagement	(31)	F	(4)
Environmental Services & Sustainability	(77)	F	31
Housing Services	(29)	F	(25)
Wellbeing	166	U	180
Planning & Economic Development	225	U	20
Investment Interest	(247)	F	(114)
Tilgate Investment Reserve	(24)		0
Grants for Business Rates Levy Surplus	(12)	F	0
TOTAL SURPLUS	(245)	F	(93)

5.2 **Significant variances over £20,000**

5.2.1 **Cabinet**

There were savings of £26,000 from cancelled local elections due to Covid-19.

Temporary legal staff have been contracted to reduce the back log of work resulting in a reducing the previously reported underspend by £31,000.

Additional savings of £42,000 were achieved from a further reduction in Town Hall Business Rates assessment, due to the demolition of part of the building.

5.2.2 **Public Protection & Community Engagement**

There are no significant variations to report this quarter.

5.2.3 **Environmental Services & Sustainability Services**

Additional income of £20,000 from the Snell Hatch and Little Trees Cemeteries.

The expected decrease of Port Health services due to uncertainty around Brexit did not materialise which has resulted in unplanned income of £37,000.

5.2.4 **Housing Services**

There were no net significant variations in the final quarter.

5.2.5 **Wellbeing**

There were unbilled water charges from 2018 received for the playing fields, in addition there were and lower than expected hire charges due to bad weather over the winter causing underachieved income of £26,000.

There was an additional cost of £28,000 due to storm damage to the trees in the Borough in February.

There is an underspend of £26,000 due to two senior staff vacancies in the Play Services area.

Part of the March management fee for the K2 Crawley was waived at a cost of £25,000.

There is a transfer of £23,952 from the reserve for expenditure in Tilgate Park and Nature Centre as part of the five year plan. Reduced income to the park due to the storms in February and the restrictions that were put in place due to Covid-19 has meant a deficit of £23,952 against the previously forecast surplus of £58,000.

5.2.6 **Planning & Economic Development**

This quarter has experienced a fall in Building Control fee income of £27,000 due to adverse weather conditions and the slowdown in building work due to Covid-19 restrictions.

Due to reduced economic activity relating to the Covid-19 pandemic, the provision for bad debts has been increased by £94,000 on the council's commercial property rental income.

Unforeseen significant works on a number of vacant parade properties have been carried out this year. This included repairs for historical dilapidations, asbestos surveys

and removal, improvements to the properties to obtain EPC certificates (energy efficiency compliance) and roof repairs.

5.2.7 Investment Interest & Other Income

Income from the shared equity scheme is volatile as it is linked to house prices. There has therefore been £96,000 more income than previously projected. In addition, higher balances have led to £37,000 additional interest than projected at Quarter 3.

The Government announced in the 2019/20 finance settlement that the Business Rates Levy Account was in surplus and that it was to redistribute this surplus to local authorities. Crawley's share was £12,221.

6. Virements

Virements up to £50,000 can be approved by Heads of Service under delegated powers and reported to Cabinet for information. Virements over £50,000 require approval from Cabinet.

There were no virements in the period.

7. Council Housing Service – Revenue

7.1 The table below provides details of the 2019/20 HRA variances.

HOUSING REVENUE ACCOUNT QUARTER 4

	Q4 Variation £000's	Q3 Variation £000's	
Income			
Rental Income	505	437	U
Other Income	(99)	(14)	F
Interest Received on balances	(42)	(44)	F
	364	379	U
Expenditure			
Employees	5	(2)	F
Repairs & Maintenance	(128)	(80)	F
Other running costs	126	(71)	F
Support services	0	0	
	3	(153)	F
Net (Surplus) / Deficit	367	226	U
Available to fund future investment in housing	(367)	(226)	

Further details of these variances are provided in Appendix 1(iii & iv).

7.2 Rental Income

Further delays at Forge Wood due to boilers being stolen from properties resulted in delays in letting out properties.

7.3 Other income

Recovered costs for a fire insurance claim and additional service charges collected resulted in increased non dwelling income.

7.4 Repairs and Premises

The new gas contract has resulted in further savings above previous forecasts.

7.5 Other running costs

There were overspends due to additional charges on the shared equity properties for utilities at Apex Apartments while in the process of selling, in addition there have been costs such as cleaning for communal areas on new properties.

Due to the current economic uncertainty the bad debt provision for rental income has been increased by £107,000.

8. Capital

8.1 The table below shows the 2019/20 capital outturn and proposed carry forward into 2020/21. Further details on the Capital Programme are provided in Appendix 2 to this report.

	Original Budget 2019/20	Revised Budget 2019/20	Outturn 2019/20	Under/ (overspend)	Re-profiled to/(from) future years
	£000's	£000's	£000's	£000's	£000's
New Town Hall Redevelopment – Joint responsibility	3,060	3,770	3,845	0	(75)
Environmental Services & Sustainability	3,261	632	487	0	145
Housing Services	7,503	6,025	6,005	0	20
Planning & Economic Development	13,757	10,071	9,926	(13)	158
Wellbeing	2,344	924	915	(15)	24
Total General Fund	29,925	21,422	21,178	(28)	272
Council Housing	49,456	32,197	32,079	60	58
Total Capital	79,381	53,619	53,257	32	330

The original budget was £79.381m this was revised during the year and reduced to £53.619m, these changes were reported to Cabinet each quarter.

- 8.2 The New Town Hall complex has the combined budgets of the New Town Hall and the Heat Network as approved in March 2020. The scheme is progressing and £74,787 has been slipped from 2020/21 as the scheme is slightly ahead of target.
- 8.3 There is a need to make minor modifications and have additional anti-slip coating on the roundabout at Little Trees Cemetery before WSCC will sign off the S278 (the agreement between the highway authority and the developer). £41,300 will be slipped to 2020/21 so that this work can be completed.
- 8.4 The Flooding programme has been reprioritised, the revised programme was agreed at Full Council on 5th February 2020 as part of the 2020/21 Budget and Council Tax (FIN/491). This required consolidation of budgets with some being pushed back to 2020/21. As part of the consolidation exercise it was identified that Tilgate Lake required bank erosion works work has commenced ahead of schedule.
- 8.5 The Disabled facilities grant for 2020/21 funded by the Government Better Care Fund has now been released adding an additional sum of £927,566 to the capital programme. The full year budget is now £1,424,026. The service is demand led and dependant on referrals from West Sussex Council Occupational Therapists Service (OTs). Referrals are dealt with as soon as they are received from OTs and it is anticipated that the council spend the whole budget within year subject to restrictions around Covid-19.
- 8.6 In February 2020 the Council purchased Kingsgate car park to add to the investment property portfolio.
- 8.7 The Queens Square Improvement final retention has now been paid and was over the forecast by £11,371. This scheme had previously reported an underspend which was transferred to an earmarked reserve to fund future maintenance of the square. This overspend will be funded from this reserve.
- 8.8 The Crawley Growth Programme budgets have been pushed back into 2020/21 and 2021/22. Discussions are ongoing with all these projects being interdependent of each other. An update on the programme will be presented to Cabinet later in the year.
- 8.9 Work on a number of ICT projects is ongoing resulting in £205,329 being slipped to 2020/21. These include ICT Future Projects, New Website and Digital Works. ICT Transformation had previously slipped forward £100,000 into 2020/21 but works were accelerated to update systems such as Windows 10 and Office 365.
- 8.10 The Council was able to take delivery of vehicles in line with its vehicle replacement programme. There was additional expenditure of £13,995 on a vehicle for Crawley Homes that was funded from the Housing Revenue Account.
- 8.11 Ewhurst Road Play Refurbishment is showing a small over spend of £1,273 which will be funded by S106. An additional £1,500 of S106 funds was released by the established Crawley Borough Council S106 approval process and will be allocated to the scheme. Details of the request for increasing the capital programme are detailed below in 8.15.
- 8.12 New Build Schemes-
- HRA Developments:
The 3 smaller HRA developments (151 London Road; Woolborough Road; 257/259 Ifield Road) are progressing, but progress has been slowed due to the wet winter weather and Covid-19. The scheme at 257/259 Ifield Road will be completed ahead of the others.

Bridgefield House:

There has been a necessity to bring forward budget into 2019/20 of £161,018 due to the project being ahead of target by 31st March. There have been delays in April and May, however the contractors are now returning to site and adhering to regulations.

Acquisitions (Buy Back of Dwellings):

This budget is used to re purchase previous RTB's and shared owner properties for the HRA stock. This is demand led, the unused budget of £893,500 has been slipped into 2020/21.

Forge Wood Phase 3 and 4:

The developers are constantly revising the way they are working around the site which has an impact upon forecasting requiring budget of £580,986 to be slipped forward into 2019/20. The developers have been off site due to Covid-19, work has now resumed but very slowly due to the new requirements for safe working.

- 8.13 In the fourth quarter of 2019/20 eight Council Houses with a sale value of £1,318,300 were sold, compared to five in the fourth quarter last year. Of these receipts, £257,863 was paid over to the Government with the balance being retained by the Council with £348,618 available for general capital investment and £711,819 set aside for 1-4-1 receipts. [The 1-4-1 arrangement is one where the Council retains a larger proportion of right to buy receipts than they otherwise would, in return for a commitment to spend the additional receipts on building or acquiring properties.]

The total number of properties sold in 2019/20 was 29, compared to 41 in 2018/19.

- 8.14 The total cumulative 1-4-1 receipts retained is £32,434,151 which can be used to fund 30% of any expenditure on new affordable housing. It cannot be used on schemes supported by HCA Funding or for shared ownership/equity schemes.
- 8.15 To improve the Type B playground at Ewhurst Playing Fields, Ifield (as detailed in the Report to Cabinet on the 4 December 2013, 'Play Facilities – Investment Proposals').

The project is in its final stages of completion, however extra funding is required in order to facilitate an unforeseen circumstance with regard to one piece of new playground equipment.

With recent heavy rainfall, this has led to the in-ground trampoline filling up with water and not naturally draining away quickly enough. Although the installation meets the recommendation specification, an additional soak away is needed in this particular case due to the ground composition at this site.

The resulting playground should therefore be fit for purpose and designed with a focus on the community's needs. It should be an improved amenity for the families across Ifield.

The scheme below has now been through the established Crawley Borough Council S106 approval process and has been allocated £1,500 additional funding to Ewhurst Playing Fields Play Area.

CR/2005/0714/FUL & CR/2010/0073/NCC	CRAWLEY LEISURE CENTRE SITE, HASLETT AVENUE, THREE BRIDGES, CRAWLEY	£1,500
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There are still 12 sites in the current play capital programme that have yet to commence, a review of the sites is taking place and will be reprioritised. Each site is prioritised based on health and safety, overall condition and given a play value score (determined by size, equipment and scope of activities available).

A cross party working group will be set up to prioritise these schemes and the programme changes will be reported in Quarter 1 monitoring report to Cabinet in September 2020.

9. Impact of Covid-19 on Reserves

- 9.1 Covid-19 will have a significant financial impact on the council in 2020/21. Despite a number of grants being paid by the government, the council will need to draw upon some of its reserves in the short term. At 31 March, the General Fund Balance was £5.239m. A minimum balance of £3m would allow £2.239m to be drawn down to support the budget in 2020/21. However we would look to try to make savings and efficiencies in the current year as there will be a need to draw upon reserves in 2021/22 due to the impact on Covid-19 on Council Tax due to more properties receiving Council Tax Reduction and lower business rates.
- 9.2 The Business Rates Equalisation Reserve is used to support the business rates income to the council. There is expected to be a significant shortfall in business rates during 2020/21, but due to accounting rules, the impact of this will not be realised until 2021/22. The surplus business rates for 2019/20 of £1.192m has therefore been added to this reserve rather than to the general fund or capital programme reserve as set out in the budget strategy. Full Council are asked to approve this transfer.
- 9.3 Other earmarked reserves have a balance of £8.735m. Some of these could be utilised to support the budget in 2020/21 and a review of these will take place in the current financial year. A full list of these reserves can be found in the Treasury Management Outturn for 2019/20 which is elsewhere on this agenda.
- 9.4 The full financial impact of Covid-19 is not yet known, but the council will be kept informed through the quarterly monitoring reports. Implications on future years are also likely to be significant. Updates will be provided during the year on measures that are being undertaken to help meet the budget shortfall.

10. Background Papers

[Budget Strategy 2020/21 – 2024/25 FIN/483](#)

[2019/20 Budget and Council Tax FIN/462](#)

[Treasury Management 2019/20 FIN/464](#)

[Q3 Budget Monitoring 2019/20 FIN/492](#)

[2020/21 Budget and Council Tax FIN/491](#)

Treasury Management Outturn for 2019/20 FIN/502

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**REVENUE MONITORING SUMMARY 2019/20
GENERAL FUND**

	Latest Estimate £000's	Outturn £000's	Variance £000's	
Cabinet	3,889	3,673	(216)	F
Public Protection & Community Engagement	2,510	2,479	(31)	F
Environmental Services & Sustainability	8,938	8,861	(77)	F
Housing	10,017	9,988	(29)	F
Wellbeing	10,551	10,717	166	U
Planning & Economic Development	1,916	2,141	225	U
	37,821	37,859	38	U
Depreciation	(3,840)	(3,840)	0	
Renewals Fund	9	9	0	
NET COST OF SERVICES	33,990	34,028	38	U
Investment Interest	(917)	(1,164)	(247)	F
Council Tax	(7,197)	(7,197)	0	
RSG	0	0	0	
NNDR	(6,725)	(6,725)	0	
New Homes Bonus	(1,473)	(1,473)	0	
Tilgate Park Reserve	0	(24)	(24)	F
Grant for Business Rates Levy Surplus	0	(12)	(12)	F
Year End Financing	(17,678)	(17,678)	0	
	(33,990)	(34,273)	(283)	F
Net contribution from / (-to) Reserves	0	(245)	(245)	F

Main Variations identified for 2019/20 - General Fund

Appendix 1 (ii)

	Q4 Variation £000's	Q3 Variation £000's	
<u>Cabinet</u>			
Elections – Poll Cards & Election cost savings	(18)	8	one-off
Legal Services – Contract Legal Staff	(6)	(37)	one-off
Town Hall – Business Rate savings	(141)	(99)	one-off
Print Services – cost reductions	(38)	(37)	one-off
Minor variations – various small variations across portfolio	(13)	(16)	
	(216)	(181)	
<u>Public Protection & Community Engagement</u>			
Minor variations	(31)	(4)	
	(31)	(4)	
<u>Environmental Services & Sustainability</u>			
Snell Hatch Cemetery – Increased Revenue	(18)	2	one-off
Port Health Inspection – Increased Revenue	(45)	(8)	one-off
Minor variations (various)	(14)	37	
	(77)	31	
<u>Housing Services</u>			
Minor variations	(29)	(25)	
	(29)	(25)	
<u>Wellbeing</u>			
Playing Fields – Water charges & decreased revenue	27	1	one-off
Patch Working	53	61	one-off
Maintenance Team	60	59	one-off
Trees & Technical – Costs due to storm damage	28	0	one-off
Play – Staff savings due to vacancies	(26)	5	one-off
K2 Crawley – March management fee waived	24	(1)	ongoing
Tilgate Reserve	24	0	
Bewbush Healthy Living	12	20	one-off
Minor Variations	(36)	35	
	166	180	
<u>Planning & Economic Development</u>			
Building Control fees – Reduced income due to Covid-19	28	0	ongoing
Commercial Property - Bad Debt Provision	94	0	one-off
Commercial Property – Repairs to vacant properties	110	(8)	one-off
Minor variations	(7)	28	
	225	20	
TOTAL GENERAL FUND VARIANCES	38	21	
Investment interest above budget	(247)	(114)	one-off
Tilgate Reserve	(24)	0	one-off
Grant – Business rates levy surplus	(12)	0	one-off
TRANSFER TO GENERAL FUND RESERVE	(245)	(93)	

QUARTER 4

HOUSING REVENUE ACCOUNT			
Expenditure Description	Latest Estimate £'000s	Outturn £'000s	Variation £'000s
Income			
Rental Income	(46,384)	(45,879)	505
Other Income	(2,036)	(2,135)	(99)
Interest received on balances	(125)	(167)	(42)
Total income	(48,545)	(48,181)	364
Expenditure			
Employees	3,678	3,683	5
Repairs & Maintenance	10,447	10,319	(128)
Other running costs	2,054	2,180	126
Support services	2,673	2,673	0
	18,852	18,855	3
Net (Surplus) / Deficit	(29,693)	(29,326)	367
Use of Reserves:			
Debt Interest Payments	8,309	8,309	0
Depreciation, Revaluation & Impairment	6,342	6,342	0
Financing of Capital Programme & Transfer from Housing Reserve for Future Investment	15,042	14,675	(367)
Total	29,693	29,326	(367)

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Main Variations Identified - Housing Revenue Account

	Q4 Variation £'000s	Q3 Variation £'000s
Income		
Rental Income - Delay in handover of new properties	505	437
Interest Received on higher than expected balances	(42)	(43)
Additional costs recovered – Fire Insurance claim – 6 Masons Road	(33)	0
Service Charges collected	(66)	0
Minor Variations	0	(14)
	364	380
Employees		
Minor variations	5	(2)
	369	378
Repairs & Maintenance		
Further Gas Contract Savings	(195)	(150)
Change in Asbestos regulations – requiring more surveys	62	65
Minor Variations	5	5
	241	298
Other Running Costs		
New software licences not expected in current year (Growth Bid)	(43)	(42)
Challenge of Budget Savings	(30)	(30)
Utilities Overspend – Apex Apartments and communal areas	92	0
Bad Debt Provision	107	0
TOTAL VARIANCES	367	226

Appendix 2 Capital Programme

Scheme Description	Revised Budget 2019/20	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
New Town Hall Redevelopment - Joint responsibility	3,770,237	3,845,021	0	(74,784)
New Cemetery	66,089	24,859		41,230
K2 Crawley Heat Network (Heat & Power)	115,351	115,351		
Shrub Bed Removal	39,505	39,505		
Cycle Paths				
Crawlers / Manor Royal Cycle Path	1,188	2,804		(1,616)
Orchard Street Car Park	283,735	283,735		
Camber Close	5,000			5,000
Flooding Emergency Works	10,000	7,323		2,677
Waterlea Furnace Green Flood Works	5,000	3,849		1,151
Billington Drive Maidenbower				
Broadfield Brook Flood Works	31,935			31,935
River Mole Flood Works	30,000			30,000
Telemetry Measuring Equipment	3,929			3,929
Northgate Flood Attenuation Works				
Crabbett Park Pound Hill Flood Works	33,000			33,000
Leat Stream Ifield Flood Alleviation	7,289			7,289
Tilgate Lake Bank Erosion		9,964		(9,964)
Solar PV CBC Operational Buildings				
TOTAL ENVIRONMENTAL SERVICES & SUSTAINABILITY PORTFOLIO	632,021	487,390	0	144,631
Temp Accommodation Acquisitions				
Open House Moving Acquistition	14,235			14,235
Affordable Housing Town Hall	5,330,000	5,330,000		
Longley House				

Budget 2020/21	Budget 2021/22	Budget 2022/23	Future Years
£	£	£	£
31,529,017	13,000,000	0	0
91,230			
25,300			
67,172			
5,000			
122,677	120,000	80,835	
1,151			
15,000			
31,935			
30,000			
3,929			
20,000			
33,000			
7,289			
90,036			
		60,000	
543,719	120,000	140,835	0
			273,700
14,235			
2,450,798		3,138,750	
2,000,000		2,000,000	

Appendix 2 Capital Programme

Scheme Description	Revised Budget 2019/20	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
Disabled Facilities Grants	660,806	656,653		4,153
Improvement/Repair Loans	20,000	18,183		1,817
TOTAL HOUSING (GENERAL FUND) PORTFOLIO	6,025,041	6,004,836	0	20,205
Investment Property Acquisitions	7,500,000	7,487,259		12,741
Manor Royal Business Group				
Gigabit				
Queens Square Improvement		11,371	(11,371)	
<u>Crawley Growth Programme</u>				
Queensway	1,130,437	1,171,407		(40,970)
Town Centre Signage and Wayfinding	23,469	3,469		20,000
Town Centre General				
Manor Royal Cycle Improvements	59,667	56,535		3,132
Town Centre Cycle Improvements	40,684	45,093		(4,409)
Manor Royal Super Hub	8,324	8,822		(498)
Station Gateway	360,084	280,106		79,978
Growth Programme S106				
Town Centre Super Hub	5,000	3,203		1,797
Town Centre Acquisition				
Three Bridges Station	230,502	249,472		(18,970)
Total Crawley Growth Programme	1,858,167	1,818,107	(11,371)	40,061
ICT Capital - Future Projects	115,400			115,400
On Line Self Service	23,357	21,155		2,202
New Website And Intranet	115,529	46,801		68,728
Mobile Working (ICT)	411	411		

Budget 2020/21	Budget 2021/22	Budget 2022/23	Future Years
£	£	£	£
1,424,026			
31,817	44,248		
5,920,876	44,248	5,138,750	273,700
12,741			
	200,000		
	2,700,000		
243,716			
39,933			
71,100			
310,632	1,465,303		
300,000	726,449		
263,028			
2,197,042	2,482,066	317,408	20,000
74,231			
6,000,000			
1,428,588			
10,928,270	4,673,818	317,408	20,000
269,646			
2,202			
68,728			
41,598			

Appendix 2 Capital Programme

Scheme Description	Revised Budget 2019/20	Outturn	Under / (Over Spend)	Slippage	Budget 2020/21	Budget 2021/22	Budget 2022/23	Future Years
	£	£	£	£	£	£	£	£
VPN Solution Replacement								
ICT Transformation		100,000		(100,000)				
Windows 10	440,000	440,965	(965)					
Digital Works	19,000			19,000	61,000			
ICT Transformation Future					300,000			
ICT Replacements								
TOTAL PLANNING & ECONOMIC DEVELOPMENT PORTFOLIO	10,071,864	9,926,069	(12,336)	158,131	11,684,185	7,573,818	317,408	20,000
Vehicle Replacement Programme	496,185	507,238	(13,995)	2,942	185,172			
Travellers Prevention Measures								
Refurb Playgrounds Future Schemes	39,600			39,600	39,600			
Skate Park Equipment							46,000	
Memorial Gardens Improvements					33,400			
Wakehams Play Refurbishment					65,000			
K2 Crawley Replace Artificial Turf Pitches	4,244	4,244						
Tilgate Park					154,710			
Nature & Wildlife Centre					143,817			
Tilgate Park & Nature Centre Sustainable Heat					289,000			
Ewhurst Road Play Refurbishment	73,584	74,858	(1,274)	(0)				
Allotments					40,000	45,000		
Adventure Playgrounds					200,000	200,000		
Memorial Gardens Play Improvements	176,832	197,622		(20,790)	25,378			
Kidborough Road Gossops Green	68,584	68,573	11	(0)				
Stoney Croft	23,584	23,458	126	0				
4 Type A Play Areas Ifield	1,989	1,989			50,011			
2 Type A Play Areas Pound Hill	661	661			25,339			

Appendix 2 Capital Programme

Scheme Description	Revised Budget 2019/20	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
Perkstead Court Play Area Bewbush	1,858	1,858		
1 Type A Play Areas Bewbush				
Medler Close Langley Green	3,321	1,321		2,000
Meadowlands West Green				
K2 Crawley Additional Parking	3,625	3,625		
K2 Crawley Climbing Wall				
Hawth Light/Sound Desk	29,598	29,598		
TOTAL WELLBEING PORTFOLIO	923,665	915,045	(15,132)	23,752

TOTAL GENERAL FUND	21,422,828	21,178,361	(27,468)	271,935
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Rewiring	1,200,000	1,225,681		(15,319)
Roof Structure (i.e Soffits)	600,000	980,471		
Windows	300,000	748,760		
Structural Works	480,000	67,612		
Renovation And Refurbishment	195,000	613		
Insulation	250,000	216,179		
Kitchens	850,000	744,762		
Bathrooms	550,000	904,487		
Common Areas	25,000	113,279		
Adaptations For The Disabled	300,000	190,080		
Sheltered Major Works	100,000	69,926		
Boilers	1,000,000	571,354		
Disabled Adaptations-Major Room	950,000	769,051		
Legionella	50,000			
Energy Efficiency - Lighting	80,000	51,035		
External Environmental Work	100,000	223,256		
Intercom Upgrade	50,000	68,166		

Budget 2020/21	Budget 2021/22	Budget 2022/23	Future Years
£	£	£	£
18,142			
13,000			
63,679			
40,000			
140,000			
1,526,248	245,000	46,000	0

51,204,045	20,983,066	5,642,993	293,700
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1,184,681	1,200,000	1,500,000	
725,000	600,000	600,000	
450,000	300,000	300,000	
100,000	80,000	80,000	
100,000	200,000	200,000	
250,000	250,000	250,000	
750,000	850,000	850,000	
550,000	550,000	550,000	
20,000	20,000	20,000	
300,000	300,000	300,000	
230,000	310,000	100,000	
900,000	1,000,000	1,000,000	
950,000	950,000	950,000	
50,000	50,000	50,000	
80,000	80,000	80,000	
100,000	100,000	100,000	
80,000	200,000	50,000	

Appendix 2 Capital Programme

Scheme Description	Revised Budget 2019/20	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
Major Insulation Energy Efficiency	1,267,366	1,827,996		
Hostels	450,000	46,534		
Major Renovation, Flats, Blocks etc.	100,000	127,187		
Garages	200,000	166,256		
TOTAL HRA IMPROVEMENTS	9,097,366	9,112,685	0	(15,319)

Hra Database	50,000	21,980		28,020
151 London Road (New Build)	289,284	190,065		99,219
Bridgefield House	10,390,540	10,556,559		(166,019)
Acquisitions Buy Back Of Dwellings	1,000,000	106,500		893,500
Kilnmead	1,955,407	2,007,405	20,131	(72,129)
Gales Place (HRA New Build)	12,985	2,985		10,000
Forge Wood		11,488		(11,488)
Apex Apartments	225,285	242,277	1,508	(18,500)
Telford Place Development	79,779	103,621		(23,842)
Woolborough Road Northgate	773,834	652,451		121,383
Goffs Park - Depot Site	639,030	788,490	20,000	(169,460)
83-87 Three Bridges Road	244,005	270,888		(26,883)
Dobbins Place	7,026	2,627	1,900	2,499
Barnfield Road		18,226	16,847	(35,073)
Forge Wood Phase 2	2,424,674	2,424,674		
257/259 Ifield Road	624,609	660,344		(35,735)
Forge Wood Phase 3	2,841,201	3,116,609		(275,408)
Forge Wood Phase 4	1,276,281	1,581,859		(305,578)
Purchase Of Edinburgh House				
5 Perryfields				
Contingencies				

Budget 2020/21	Budget 2021/22	Budget 2022/23	Future Years
£	£	£	£
1,800,000	2,400,000	1,800,000	
350,000	250,000	250,000	
840,000	100,000	100,000	
200,000	200,000	500,000	
10,009,681	9,990,000	9,630,000	0

453,020	67,000		
231,196	5,585		
4,218,030	194,000		
1,893,500	1,000,000		
3,600	3,000		
10,000			
			1,235,388
3,000			
80,000	4,512,050	8,060,299	8,104,082
480,507	19,245		
	4,976		
	2,000		
2,500			
3,206,317	1,767,494	112,090	
202,911	13,748		
580,217	562,758		
769,253	344,235		
3,500,000			
620,000			
472,509			

Appendix 2 Capital Programme

Scheme Description	Revised Budget 2019/20	Outturn	Under / (Over Spend)	Slippage
	£	£	£	£
Prelims	265,431	207,076		58,355
TOTAL OTHER HRA	23,099,371	22,966,124	60,386	72,861
TOTAL HRA	32,196,737	32,078,809	60,386	57,542
TOTAL CAPITAL PROGRAMME	53,619,565	53,257,170	32,918	329,477

Budget 2020/21	Budget 2021/22	Budget 2022/23	Future Years
£	£	£	£
266,414			
16,992,974	8,496,091	8,172,389	9,339,470
27,002,655	18,486,091	17,802,389	9,339,470
78,206,700	39,469,157	23,445,382	9,633,170

FUNDED BY

Capital Receipts	(14,511,223)	(14,279,914)	965	(232,274)
Capital Reserve	(115,529)	(46,801)		(68,728)
Better Care Fund (formally DFGs)	(660,806)	(656,653)		(4,153)
Lottery & External Funding	(1,262,862)	(1,256,682)		(6,180)
HRA Revenue Contribution	(27,108,494)	(27,263,996)	(42,722)	198,224
Replacement Fund/Revenue Financing	(670,028)	(678,457)	25,366	(16,937)
Section 106	(887,620)	(931,099)	1,136	42,343
1-4-1	(8,403,003)	(8,143,568)	(17,663)	(241,772)
Borrowing				
TOTAL FUNDING	(53,619,565)	(53,257,170)	(32,918)	(329,477)

(32,104,501)	(1,117,381)	(2,326,210)	(247,500)
(68,728)			
(1,424,026)			
(6,976,916)	(6,725,040)	(217,408)	(46,200)
(23,640,001)	(16,257,862)	(14,734,150)	(864,771)
(325,172)		(23,000)	
(1,603,702)	(140,647)	(1,320,000)	
(6,242,654)	(2,228,227)	(3,430,718)	(370,617)
(5,821,000)	(13,000,000)	(1,393,896)	(8,104,082)
(78,206,700)	(39,469,157)	(23,445,382)	(9,633,170)