

Crawley Borough Council



Report to Cabinet
28 June 2017

Financial Outturn 2016/2017

Report of the Head of Finance, Revenues & Benefits, **FIN/411**

1. Purpose

- 1.1 The report sets out a summary of the Council's outturn for the year for both revenue and capital spend. At quarter three there was a projected transfer to reserves of £1,408,000 prior to Business rate retentions. The actual transfer to reserves was £2,114,841.

At Quarter 3 there was a projected surplus on the Housing Revenue Account of £182,000. The actual surplus was £799,000. Details of this variance are given below.

In terms of capital spending, £31.1m has been spent in the year 2016/2017 equivalent to 91.4% of the latest budget. Further details are provided in Appendix 2.

It identifies the main variations from the approved spending levels and any potential impact on future budgets.

2. Recommendations

- 2.1 The Cabinet is recommended to:

- a) **Note the outturn for the year 2016/2017 as summarised in this report.**
- b) **Approve an allocation of £11,000 from the £0.966m capital programme budget allocated for the Town Centre in 2017/18 to undertake design, style and format proposals for new signs as outlined in paragraph 8.17. A further recommendation to draw down from this budget will be made at a later date to undertake this project.**
- c) **Note the three S106 funded schemes that were added to the capital programme as outlined in Section 9.1.**
- d) **Approve a capital budget of £82,100 to be funded from S106 contributions for the Manor Royal Cycle Path as outlined in Paragraph 9.2.**
- e) **Approve a capital budget of £23,000 which will be funded from S106 contributions for the County Mall Cycle Path as outlined in Paragraph 9.3.**
- f) **Approve a capital budget of £30,000 which will be funded from S106 contributions for High Street Safety Improvements as outlined in Paragraph 9.4.**
- g) **Approve the Play refurbishment schemes as identified in Paragraph 9.5 to be funded from S106 contributions.**

That Cabinet requests that Full Council

- h) Approve an amended supplementary capital estimate as detailed in section 8.21 below of £3.465m, funded from £2.550m of 1-4-1 receipts and £915,000 from useable capital receipts.

3. Reasons for the Recommendations

To report to Members on the outturn for the year compared to the approved Budget for 2016/17.

4. Background

- 4.1 As part of the Budget Strategy, the Council has in place robust budget monitoring systems to ensure that unapproved overspends are avoided. The Council also manages and analyses underspending to identify potential savings that could help meet current and future years' priorities.
- 4.2 Budget monitoring is undertaken on a monthly basis with budget holders. There are quarterly budget monitoring reports to Cabinet with the Corporate Management Team receiving monthly update reports on key areas and any other areas of concern. The Overview and Scrutiny Commission also have the opportunity to scrutinise expenditure. Quarterly monitoring information is also included in the Members Information Bulletin.
- 4.3 This report outlines the final outturn for 2016/2017.

5. Budget Monitoring Variations

5.1 General Fund

The table below summarises the variances in the relevant Portfolio. The budgeted transfer to reserves was £431,634 there was a surplus of £1,683,207 in the year giving a final transfer to capital reserves of £2,114,841. There are some large variations that were not identified at quarter three, however some were one off windfalls. The Head of Finance, Revenues and Benefits will work with other Heads of Service to review these underspends and identify additional income, efficiencies and savings to help meet future budget gaps.

[F indicates that the variation is favourable, U that it is unfavourable]

Further details of these projected variances are provided in Appendix 1(i & ii) attached to this report.

	Variance projected at Quarter 3	Further Variations	Final Variation	
	£'000	£000	£'000	
Cabinet	(100)	41	(59)	F
Public Protection & Community Engagement	1	(11)	(10)	F
Resources	(231)	(135)	(366)	F
Environmental Services & Sustainability	(99)	(43)	(142)	F
Housing	179	(253)	(74)	F

Wellbeing	(117)	(122)	(239)	F
Planning & Economic Development	(837)	(53)	(890)	F
Investment Interest	121	(125)	(4)	F
Transfer to Tilgate Park investment reserve	107	5	112	
New Homes Bonus / other minor	0	(12)	(12)	F
TOTAL SURPLUS	(976)	(707)	(1,683)	F

5.2 Significant variations over £20,000

5.2.1 Cabinet

Charges for pension contributions from West Sussex County Council was received late in the financial year in respect of former employees.

5.2.2 Public Protection & Community Engagement

There are no significant variations to report this quarter.

5.2.3 Resources

The Council recovered legal costs arising from its successful defence of a High Court challenge to the adoption of The Local Plan and following a successful Health and Safety prosecution in the Crown Court.

Mailing costs have reduced as a result of increased electronic communications; these savings will be included in future budgets.

5.2.4 Environmental Services & Sustainability Services

The waste management contract contingency for bad weather was not used due to the mild winter resulting in an underspend of £31,000.

5.2.5 Housing Services

Temporary accommodation – Despite reduced numbers in temporary accommodation the overspend on the service increased as a result of a contribution to the provision for bad debts in respect of invoices raised for Bed and Breakfast.

Benefit overpayments – Due to the changes in the way that the benefits service work as a result of systems thinking we received more Benefits subsidy from the Government than budgeted. In addition the implementation of HMRC's Real Time Information (RTI) initiative the number of invoices raised and recovered in respect of overpaid benefits where the claimant failed to provide all of their income has increased. Looking forward, measures have been put in place to monitor these overpayments more effectively by undertaking systems reconciliations; as a result budget projections will be more accurate. A provision for recovery will be built into future budgets which will help to meet future budget gaps.

As a result of an unsuccessful recruitment campaign for an Operational Benefits manager the joint post of Benefits and Fraud manager has been created. This resulted in a staffing underspend and will achieve future year's savings.

5.2.6 **Wellbeing**

Tilgate Park & Nature Centre produced a surplus of £112,000 in the year. This surplus was transferred for reinvestment in the park as part of the five year investment plan.

Community Arts – underspend of £86k - Vacancies within the community arts team have been unfilled whilst a review is undertaken of the service. In addition running costs associated with the team underspent.

Community centres – additional income (£35k) – Additional income has been achieved following the systems thinking review of community facilities in 2013, making it simpler and less bureaucratic to book community centres, therefore increasing their use. Future budgets will be adjusted.

5.2.7 **Planning & Economic Development**

Development Management has continued to benefit from an increase in planning application income by a further £42,000 above the £180,000 reported in Quarter 3.

The joint partnership with Horsham for the provision of Building control generated £8,000 more income than projected at Quarter 3. The 2017/18 budget includes a revision of this income target.

Additional income from commercial properties was received in the last quarter as more properties were let than anticipated. There was also a small salary vacancy within the asset team. A full review of this income budget will be undertaken over the coming months.

5.2.8 **Investment Income**

Additional investment income of £125,000 over that reported at Quarter 3 is due to lower bank charges, more income recognised on the shared equity homes due to higher house prices, and additional interest through higher investment balances. The impact of these changes will be built into future projections.

5.2.9 **Business Rates**

At the beginning of the year there was a budgeted transfer to reserves from business rates of £2.032m, the actual transfer was £1.744m.

The distribution of business rates is on a receipts/payments basis. The council budgets at the beginning of the year how much it expects to receive in business rates. There is then a transfer this estimate to our general fund (not the amount received).

We did receive more income than budgeted in year, mainly as a result of lower appeals than anticipated. As a result we have to pay over a levy to the Government of 50% of the additional income received more than budgeted in the year, mainly as a result of lower appeals than anticipated.

Additional income is transferred to the business rate equalisation reserve to reduce the volatility due to the accounting rules. This will be drawn on in future years. For 2016/17, the business rate equalisation was already at its £5m cap as set in the budget strategy. The additional income of £1.744m was therefore transferred to the Capital Programme Reserve.

6. Virements

Virements up to £50,000 can be approved by Heads of Service under delegated powers and reported to Cabinet for information.

6.1 There were no virements in the final quarter.

7. Council Housing Service – Revenue

7.1 The table below provides details of the 2016/2017 HRA variances. [F indicates that the variation is favourable, U that it is unfavourable]

Housing Revenue Account 2016/17 Variances

	Variations identified in Q3 Report £000's	Further Variations £000's	Final Variation £000's	
Income				
Rental Income	(292)	(71)	(363)	F
Other Income	181	(7)	174	U
Interest received on Balances	21	(9)	12	U
	(90)	(87)	(177)	F
Expenditure				
Employees	(74)	(47)	(121)	F
Repairs & Maintenance	(12)	(214)	(226)	F
Other running costs	(6)	(269)	(275)	F
Support services	0	0	0	
	(92)	(530)	(622)	F
Net (Surplus) / Deficit	(182)	(617)	(799)	F
Available to fund future investment in housing	182	617	799	

Further details of these projected variances are provided in Appendix 1(iii & iv).

7.2 Rental income is above projections by £77,000 more than anticipated at Quarter 3. This is made up of fewer right to buy properties being sold and more properties being let at target rents.

7.3 The Agency Staff Budget within employees was not fully utilised. In addition there were vacancies in the last quarter of the financial year in the Planned maintenance team.

7.4 Repairs and Maintenance is under-spent by a further £196,000 compared to Quarter 3 projections, mainly due to the mild winter resulting in fewer call outs for responsive repairs and gas servicing. In addition there was some re-profiling of programmed works. There were additional costs of voids works which were offset by reduced costs of external decorations.

- 7.5 Due to the reduced requirement for consultants this financial year the consultancy underspent by £75,000. This budget is being reviewed. Underspends and efficiencies of £66,000 on Office administration expenses and Computer Software/Hardware have been identified and have been incorporated in the 2017/18 budgets.

Due to improved rent collection there was a £44,000 reduction in the provision for bad debts required.

8. Capital

- 8.1 The Table below shows the 2016/17 capital outturn and proposed carry forward into 2017/18. Further details on the Capital Programme are provided in Appendix 2 to this report.

	Original Budget 2016/17 £'000	Revised Budget 2016/17 £'000	Outturn 2016/17 £'000	Under/ Overspend £'000	Re-profiled to/(from) future years £'000
Cabinet Resources	7,724	2,030	1,649	1	380
Environmental Services & Sustainability	387	653	561	(14)	106
Planning & Economic Development	3,139	1,359	1,257	50	52
Public Protection & Community Engagement	8,792	7,899	7,941	(42)	
Housing Services	100	89	20		69
Wellbeing	914	1,021	958	1	62
	2,492	3,180	2,437	(17)	760
Total General Fund	23,548	16,231	14,823	(21)	1,429
Council Housing	35,837	17,812	16,294	687	831
Total Capital	59,385	34,043	31,117	666	2,260

- 8.2 There was a reduction of £25.4m between the original and revised budgets. These changes have been previously reported and include flooding works re-profiled, and delays with the house building programme including Forge Wood, Barnfield Road and Woolborough Road and Telford Place.
- 8.3 Delays in getting material approval sign off for the Queens Square project has resulted in a lower than anticipated spend for 2016/17. As a result £79,000 of 2016/17 approved budget has been moved to 2017/18.
- 8.4 Town Hall Refurbishment / Design and maintenance budgets of £270,000 – have been reallocated to 2017/18. No further budgets have been included in the capital programme at this time associated with the Town Hall until the development agreement has been signed.
- 8.5 Due to resource availability and technical challenges delivery of the Online Self Service project has taken longer than anticipated. The remaining budget of £35,000 has been moved to 2017/18 for use on completion of remaining works due to take place by July 2017.

- 8.6 The Enterprise Content Migration budget phasing was set at the very beginning of the project when it was difficult to identify the exact funds required to complete each phase. The EIM phase of the project are mostly complete costing less than originally estimated. Work on the website replacement phase of the project due to start in summer 2017 are expected to cost more than originally estimated. The 2016/17 underspend of £56,000 has been moved to 2017/18 for use on the website.
- 8.7 The expected completion date of the New Cemetery is now the 2nd June 2017, seven weeks ahead of the contractual completion date of the 21st July 2017, this has resulted in 2016/17 expenditure being £155,000 higher than predicted. The 2017/18 budget has been reduced from £597,000 to £442,000 to cover 2016/17 higher than predicted spend.
- 8.8 2016/17 COMSIP schemes have been delayed due to contractors experiencing difficulty in the supply of some lighting accessories to be used in the work. There has also been onsite discovery of unforeseen geotechnical problems on some of the site.
- 8.9 Outstanding minor works on Ifield Mill Pond not commissioned through the main construction contract are still to be completed, £41,000 of the remaining £91,000 budget has been moved to 2017/18 to cover the cost of these works. The remaining £50,000 budget is no longer required and will be returned to the capital reserves.
- 8.10 Revisions to the flood alleviation programmed will be confirmed as early as possible within the 2017/18 financial year to enable a final delivery programme to be planned and confirmed, with works being completed within 2017/18 and 2018/19.
- 8.11 The Disabled Facilities Grant service is demand led, partly dependent on the number of grant eligible referrals that are received from the County Council Occupational Therapy service. The cost of completed adaptation in financial year 2016/17 was £654,000. A further £112,000 worth of grant funding was approved for adaptations that are yet to be completed and invoiced, it is expected that these adaptations will be completed in financial year 2017/18. The remaining budget of £62,000 has been moved to 2017/18.
- 8.12 During the construction phase, asbestos removal and work to ensure compliance with planning conditions delayed the New Museum programme, this has resulted in £492,000 being moved to 2017/18.
- 8.13 The capital spend for the Maidenbower Play Refurbishment programme was lower than the approved budget, this was due to Ward Councillors confirming that there were no suitable sites for an additional play area within Maidenbower, there was an identified need for the youth section of the play area to be extended at Maidenbower Park. These improvements needed less investment than the approved budget, resulting in an under spend on this project. The remaining budget of £37,000 was returned to the 2017/18 Play Refurbishment Futures Schemes budget for use on future play refurbishments projects.
- 8.14 Allowing for contract exchange and ordering of materials immobilisation of the K2 Fitness area should take place in the first quarter of 2017/18, with completion due December 2017.
- 8.15 Work on the Year 1 projects for the Tilgate Park & Nature Centre 5 Year Plan experienced some delays toward the end of the financial year 2016/17. In order to maintain the regular hire of facilities a range of electrical, audio/visual and network upgrades as well as ongoing footpath improvement works, had to be postponed until 2017/18.
- 8.16 Works identified in the Tilgate Access Road stage 3 road safety audit report are due to be carried out in 2017/18. The remaining budget of £34,000 has been moved to 2017/18.

8.17 As part of the Town Centre Regeneration programme a project to improve and modernise signage is being undertaken. An initial budget of £11,000 is required to undertake design, style and format proposals for new signs as well as recommending the best locations for new sign posts. Approval is requested to draw down £11,000 from the £966,000 budget for the Town Centre within the Cabinet portfolio in 2017/18. The signage design, style and format proposals and their specific manufacture and installation costs will be known after the completion of this work and a further draw down from the Town Centre budget will be requested once the costs are known.

8.18 **Crawley Homes Capital Programme**

Programmed Repairs:

£266,000 of the 2016/17 budget has been moved to 2017/18 to cover work programmes already underway at Milton Mount renovation & refurbishment, various Garage sites upgrades, and external wall Insulation programme works at Northgate & Broadfield.

Acquisition & Buy Back of Properties

In the last quarter of 2016/17 an unforeseen opportunity arose to purchase back a property. As a result the Acquisition, Buy Back of Properties went over spend by £60,000. The cost of this can be met by other underspends within the Crawley Homes Capital programme.

Gales Place

The construction works relative to the Gales Place project were practically completed on time, there are some residual works and the remaining budget of £80,000 has been moved to 2017/18.

Forge Wood

Progress on the construction works relative to the Forge Wood Phase social housing units were slower than originally forecast by the contractor Persimmon. As a result the anticipated expenditure for 2016/17 was lower than projected, this has resulted in the remaining budget of £230,000 being moved to 2017/18.

Three Bridges Road

In January 2017 the Planning Application for the Three Bridges Road development was refused by the Planning Committee in. This has led to significant delays to the project, resulting in 2016/17 cost incurred being considerably lower than projected. The remaining budget of £178,000 has been moved to 2017/18.

Affordable Housing Programme

Looking forward to the 2017/18 HRA Affordable Housing programme, the budgets have been re profiled to reflect the more detailed programme and cash flow information now available, as a result the total budget has been reduced from £24m to £12m in 2017/18.

8.19 Sixty Council houses were sold in 2016/17; in 2015/16 seventy were sold. The average sale value has increased from £128,375 to £148,559. Sales for the year to March 2017 were £8.9m compared to £9m for the previous year.

8.20 The total cumulative 1-4-1 receipts retained is £20,946,220 which can be used to fund 30% of any expenditure on new affordable housing. It cannot be used on schemes supported by HCA Funding.

8.21 To date, £7,545,588 of 1-4-1 Receipts has been used to partially fund the acquisition or development of affordable housing units in the borough. Any unused RTB 1-4-1 Receipts that are unspent within 3 years of being received are to be returned to the Government with interest, and there is an imminent risk of this happening over the coming months unless Council can find affordable housing schemes to support in the immediate short-term.

An opportunity has arisen where RTB 1-4-1 Receipts could be used instead of HCA grant funding, and as both of these sources of funding are regarded as Government monies, it would simply ensure that Council will not be required to repay any of the RTB 1-4-1 funds back to government with penalty interest.

The reports, SHAPS/58 and SHAPS/58a, which were approved by Cabinet on 22 March 2017 and Full Council on 5 April 2017 allocated £1.5m of capital resources to support the provision of affordable housing on the College Car Park Site. The report at that time was based on the assumption that the RSL would be bringing £1,965,000 of HCA grant funding into the scheme. Since HCA grant funding has not yet been committed into this scheme, this presents Council with a timely opportunity to intervene with RTB 1-4-1 funding instead, to avoid returning any of this funding back to government. The result of this will also be that we will contribute less of our own resources into the scheme.

The total cost of the rental component of the scheme is £8.5m, which had been structured on the basis of £3,465m coming from the public sector, with £1,965,000 from the HCA and £1,500,000 from the Council together with more than £5m coming from the RSL to secure the affordable rental units.

For clarity, the Shared-Ownership units will still utilise HCA grant funding, and it will only be the affordable rental units that will not receive HCA grant funding, but it is being proposed to rather utilise RTB 1-4-1 funding topped-up by capital reserves.

By switching to RTB 1-4-1 Receipts, which may fund up to 30% of scheme costs, the contribution from Crawley capital funding will reduce by £585,000 as outlined in the table below.

	Using HCA Funding £	Using 1-4-1 Receipts £
Contribution from Crawley Capital receipts	1,500,000	915,000
1-4-1 Receipts (30% of scheme)	0	2,550,000
HCA Grant funding	1,965,000	0
Total	£3,465,000	£3,465,000

By using 1-4-1 receipts the direct cost to the council will be less than initially approved, and this will reduce the risk of having to pay back any RTB 1-4-1 Receipts with interest.

Cabinet is therefore recommended to request that Full Council approve a total capital budget of £3,465,000, with £2,550,000 funded from 1-4-1 receipts which is the maximum that these funds can support, together with £915,000 from useable capital receipts, instead of the £1.5m previously approved.

This will enable Council to secure 36 affordable rent units on the College Car Park Scheme, along with a further 66 shared-ownership units that the Council will not be funding, which will deliver a total of 102 affordable units. This scheme is intended to start on-site works in the autumn.

8.22 Appendix 2 of this report shows capital programme for 2017/18 to 2019/20. This excludes the New Town Hall at this stage as the project is still under negotiations. The current programme will be funded from capital receipts and reserves. There is £5m set aside in the Investment acquisition reserve to fund the amount set aside in the capital programme for purchase of an investment property. In addition there was £28.029m of capital receipts available as at 31st March 2017. The balance on the capital reserve is given below, as part of a review of reserves as outlined in the budget strategy some transfers have been made to this Capital Programme reserve.

Capital Programme Reserve	£000's
Opening Balance	5,511.2
Surplus on Business Rates see paragraph 5.2.9 above	1,743.8
Transfer from other reserves as part of review of reserves	77.5
Surplus in year on General Fund as identified in 1.1 above	2,114.8
Transfer from restructuring impact reserve as part of review of reserves	537.1
Transfer to investment acquisition reserve – top back up to £5m	-4,165.6
Usage in year to fund capital programme	-554.4
Balance available for future investment	5,264.4

9. Capital Programme and S106 funding

- 9.1 Members of the Economic Development and Regeneration team have been working with finance staff to unlock S106 contributions. Three schemes had S106 funds identified in 2016/17 under delegated authority. These were –

Allotment parking improvements in Railey Road Northgate and Ifield Road. The cost of these schemes were £18,600.

Tilgate Park Disabled Toilet Adaptation – the cost of this project was £6,500. The works have been completed.

Tilgate Bus Stop and Pedestrian Crossing – Metrobus started an extended bus service to Tilgate Park in spring 2017. A Bus stop and pedestrian crossing will allow a safe walk way for pedestrians to walk from the hut area, this scheme is projected to cost £13,000 and £5,000 of this was spent in 2016/17. **Cabinet are requested to note these schemes which were included in the capital programme.**

- 9.2 Crawters Brook is a high profile park in Manor Royal, providing an attractive and practical route for walkers and cyclists on eastern side of the Business Improvement District (BID) between Manor Royal and Fleming Way. Each park entrance is a matter of yards from the National Cycle Network (NCN) route 21 – the London to Paris cycle route (Avenue Verte) which extends from/to Gatwick Airport – but doesn't actually join it, with some obstacles to cyclists attempting to do so. As well as deterring use of the routes, these obstacles to cycle access do not reflect well on the area. The scheme will facilitate improved north-south cycle access through Manor Royal for commuters and visitors. **Cabinet is requested to approve a capital budget of £82,100 which will be funded from S106 contributions to join Crawters Brook to the cycle network.**
- 9.3 Member approval is being requested to facilitate improved cycle access to the town centre from the east of the town, particularly Three Bridges, from the south, via Southgate Avenue and from the north, via Northgate Avenue and College path. A request for £23,000 is sought for the County Mall Cycle Path which can be funded from S106 funds. It is the aim of CBC to improve cycle infrastructure as part of sustainable infrastructure improvements to support improved health of Crawley residents through increased exercise and reduced air pollution from vehicles, as well as to improve transport choices, particularly for those on low income, to reduce traffic congestion and improve the physical environment. **Cabinet is requested to approve a capital budget of £23,000 which will be funded from S106 contributions for the County Mall Cycle Path.**
- 9.4 Member approval is being requested for improvement works within the High St area, the scheme would include the installation of additional street furniture consisting of: an additional seat, fixed/ lockable bollards, repair of existing electrical (including internal electrical sockets in one badly damaged one) and a small amount of fencing in keeping

with the character of the High Street (4 lockable bollards, 9 fixed bollards, 10m new fence panels and posts). The proposed scheme will enhance pedestrian safety in the High Street at the weekends and in the evenings and will improve the overall appearance of the area. **Cabinet is requested to approve a capital budget of £30,000 which will be funded from S106 contributions for High Street Safety Improvements.**

- 9.5 A report to Cabinet dated 2 December on Play Facilities – Investment Proposals [CTY/100](#) approved the current capital programme for Play. Recommendation 2.2 (3) was to ‘Note the capital schemes proposed as priorities for the period 2017/18 and 2018/19 will be subject to future capital bids as part of the budget strategy’. Five potential play schemes have been identified that can be funded from S106 contributions. These are

Three Bridges Play area	£61,500
Ditchling Hill Southgate	£65,000
Ewhurst Road, Ifield	£65,000
Gainsborough Road, Tilgate	£65,000
Kilnmead Close, Northgate	£13,000

Details of these proposed schemes are attached at Appendix 3. Cabinet are requested to approve these schemes for inclusion in the capital programme to be funded from S106 contributions.

10. **Background Papers**

Budget and Council Tax 2016/17 Cabinet 10 February 2016 Fin/380

Budget Monitoring Quarter 3 Cabinet 8th February 2017 Fin/403

Budget Monitoring Quarter 2 Cabinet 30th November 2016 Fin/395

Budget Monitoring Quarter 1 Cabinet 5th October 2016 FIN/392

Council Enabled Affordably Housing SHAPS/58 AND SHAPS/58.5

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Appendix 1 (i)

	Original Estimate £000's	Latest Estimate £000's	Outturn £000's	Variance £000's	
Cabinet	1,437	1,551	1,492	(59)	F
Public Protection & Community Engagement	1,573	1,575	1,565	(10)	F
Resources	1,286	1,604	1,238	(366)	F
Environmental Services & Sustainability	5,984	5,742	5,600	(142)	F
Housing	3,275	3,548	3,474	(74)	F
Wellbeing	6,761	8,643	8,404	(239)	F
Planning & Economic Development	(2,142)	(4,822)	(5,711)	(890)	F
Total Portfolio Variances	18,174	17,841	16,062	(1,779)	F
Depreciation & Capital Financing	(2,984)	(4,145)	(4,145)	0	
Renewals Fund	400	400	400	0	
Interest on Balances	(1,118)	(1,135)	(1,139)	(4)	F
New Homes Bonus	(1,881)	(1,881)	(1,889)	(8)	F
Year-end financing		1,512	1,508	(4)	F
Transfer to Tilgate Park investment reserve			112	112	
Transfer to Capital Reserve	432	432	2,115	1,683	
Sub Total	13,024	13,024	13,024	0	
<i>Council Tax and Business Rates</i>					
Council Tax	(6,387)	(6,387)	(6,387)	0	
RSG	(1,776)	(1,776)	(1,776)	0	
NNDR	(6,893)	(6,893)	(6,605)	288	U
Transfer to Business Rates Reserve	2,032	2,032	1,744	(288)	
	(13,024)	(13,024)	(13,024)	0	

Main Variations identified for 2016/17 - General Fund

Appendix 1
(ii)

	Outturn Variation £000's	Q3 Variation £000's	
1 <u>Cabinet</u>			
Corporate Policy - NGDP vacant post	(46)	(40)	one-off
Revenue Collection – vacancies and reduced hours	(43)	(30)	one-off
Communications - vacancies	(20)	(20)	one-off
Chief Executive recruitment costs	27	25	one-off
Corporate Subscriptions	(20)	(20)	ongoing
Added years pension contributions	58		one-off
Minor variations	(15)	(15)	to be reviewed
	(59)	(100)	
2 <u>Public Protection & Community Engagement</u>			
Minor variations - various	(10)	1	to be reviewed
	(10)	1	
3 <u>Resources</u>			
Contact Centre - Review of management roles with the potential to save one post	(70)	(70)	one-off
Legal & Democratic Services - vacancies	(70)	(70)	one-off
Court costs income recovered	(55)		one-off
Savings in members NI and members training	(41)	(22)	one-off
Additional cost of Individual Electoral Registration	21	18	ongoing
ICT staff vacancies	(30)	(30)	one-off
Data Centre consultancy	56	60	one-off
HR staff vacancies	(20)	(20)	one-off
Town Hall maintenance cost reduction and Civic Hall increased income	(44)	(44)	one-off
Print Services - vacancies	(42)	(37)	one-off
Procurement - vacancy	(12)		one-off
Reduced mailing costs	(27)		ongoing
Minor variations - various	(32)	(16)	to be reviewed
	(366)	(231)	

	Outturn Variation £000's	Q3 Variation £000's	
4 <u>Environmental Services & Sustainability</u>			
Community Warden vacancies	(119)	(130)	ongoing
Corporate Support Team - Admin Review	(60)	(60)	ongoing
New stationery contract savings	(20)	(20)	ongoing
Green waste service - additional income.	(20)	(20)	ongoing
Waste service – bad weather contingency not required	(31)		-
Port Health income shortfall net of reduced running costs	36	50	ongoing
Environmental Services Teams System Thinking backfilling of posts	70	60	one-off
Additional car parking income	(12)		ongoing
Minor variations	14	21	to be reviewed
	(142)	(99)	
5 <u>Housing</u>			
Temporary accommodation	255	220	ongoing
Housing Services - staff vacancies	(30)	(30)	one-off
Benefit overpayments recovered	(245)		ongoing
Staff vacancies – Benefits service	(23)		ongoing
Minor variations	(31)	(11)	To be reviewed
	(74)	179	
6 <u>Wellbeing</u>			
Expected net additional income at Tilgate in line with five-year development plan. (transferred to fund Tilgate investment programme)	(112)	(107)	ongoing
Community Services Officer vacancies	(26)	(30)	one-off
Community Arts	(86)		to be reviewed
Community Centres – additional income	(35)		to be reviewed
Minor variations	20	20	reviewed
	(239)	(117)	

7 Planning & Economic Development

Forward Planning - Staff savings pending 2016/17 service review

Development Management - agency staff whilst undertaking service restructure. Recruitment underway and staff expected to be in place by the third quarter.

Development Management - increase in planning application income

Commercial property income - increased rent base as a result of new investment property, including Ashdown House.

Built Environment Team - vacant officer hours

Building Control income

Minor variations

TOTAL PORTFOLIO VARIANCES

	Outturn Variation £000's	Q3 Variation £000's	
	(149)	(130)	ongoing
	95	95	one-off
	(222)	(180)	To be reviewed
	(591)	(560)	ongoing
	(20)	(20)	ongoing
	(58)	(50)	ongoing
	17	8	
	(890)	(837)	
	(1,779)	(1,204)	

- 8 Investment interest
- 9 Transfer to Tilgate Park investment reserve
- 10 Other minor and additional new homes bonus

TRANSFER TO CAPITAL PROGRAMME RESERVE

	Outturn Variation £000's	Q3 Variation £000's	
	(4)	121	ongoing
	112	107	
	(12)		
	(1,683)	(977)	

HOUSING REVENUE ACCOUNT			
Expenditure Description	Latest Estimate	Outturn	Variation
	£'000s	£'000s	£'000s
Income			
Rental Income	(45,028)	(45,391)	(363)
Other Income	(2,477)	(2,303)	174
Interest received on balances	(77)	(65)	12
Total income	(47,582)	(47,758)	(176)
Expenditure			
Employees	3,695	3,574	(121)
Repairs & Maintenance	11,342	11,116	(226)
Other running costs	2,331	2,056	(275)
Support services	2,645	2,645	0
	20,013	19,391	(622)
Net (Surplus) / Deficit	(27,569)	(28,368)	(799)
Use of Reserves:			
Debt Interest Payments	8,309	8,309	0
Depreciation, Revaluation & Impairment	11,122	11,119	(3)
Financing of Capital Programme & Transfer to Housing Reserve for future investment	8,138	8,940	802
Total	27,569	28,368	799

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Main Variations Identified for 2016/17 – Housing Revenue Account

	Q3 Variation £'000s	Further Variation £'000s	Final Variation £'000s
Income			
WSCC Funding reduction for Supporting people from 1st October	61		61
Shortfall in reimbursement from WSCC for recovery of Think Family costs due to Vacant posts	72		72
Kilnmead Car Park lease income – now shows a reduction on the previously reported figure as new operator taken over lease.	(45)	3	(42)
Interest on Balances - interest rates reduction	21	(9)	12
Additional Dwellings Rental income - under review	(226)	(77)	(303)
Minor Variations	27	(4)	23
	(90)	(87)	(177)
Employees			
Leasehold Services – vacancies and re-evaluated posts	(52)		(52)
Sheltered Management back-filling of staff during systems thinking	78	9	87
Housing Management vacant hours	(42)	(6)	(48)
Vacant posts in Think Family (recovered as above)	(53)	(7)	(60)
Planned Maintenance Vacant hours & Agency		(36)	(36)
Minor Variations	(5)	(7)	(12)
	(74)	(47)	(121)
Repairs & Premises Costs			
Cost of Asbestos Surveys increased due to change in legislation	40	9	49
Repairs and Cyclical Planned Servicing underspends	(51)	(65)	(116)
Less breakdown maintenance/winter call outs		(196)	(196)
Minor Variations	(1)	38	37
	(12)	(214)	(226)
Other Running Costs			
Supporting People payments for Customers Eligible for Funding (associated with loss of income as above from WSCC)	(16)	(4)	(20)
Consultancy - due to reduced requirement for consultants this year		(75)	(75)
Provision for Bad Debts		(44)	(44)
DHP Contribution less than anticipated		(22)	(22)
Office admin (Printing, Postage, Stationery, Graphic Design, etc.)		(29)	(29)
Computer Software, Hardware & Maintenance		(37)	(37)
Utility Bills and Council Tax		(29)	(29)
Minor Variations	10	(26)	(18)
	(6)	(269)	(275)
TOTAL VARIANCES	(182)	(617)	(799)

Play Schemes identified that can be funded from S106 Agreements

Three Bridges Play Area £61,500

Member approval is being requested for an extension to one of the play areas in Three Bridges neighbourhood (either Pondwood Road or Three Bridges Road play area).

There is an opportunity to expand the current provision and install equipment that will provide additional play value and appeal more to older children.

Three Bridges Forum have approached the Council requesting additional equipment due to the identified need from families in the neighbourhood. The play areas in Three Bridges were not identified for improvement in the December 2013 Report to Cabinet (Play Facilities – Investment Proposals). However, it did state that the play provision in Three Bridges was somewhat below the local space standard. Public consultation would be used to help identify which play area should be extended.

The proposed cost of this project is up to £60,000. It can be fully funded from S106 funding, with £61,585.51 available to be spent solely within Three Bridges neighbourhood on this type of facility. Ward Councillors are fully supportive of this proposal.

Ditchling Hill £65,000

To improve the Type B playground at Ditchling Hill in Southgate (as detailed in the Report to Cabinet on the 4 December 2013, 'Play Facilities – Investment Proposals').

The existing play equipment and safer surfacing has come to the end of its life.

To remove the current play equipment and safer surfacing. To consult with the local community, schools and stakeholders to create a design brief to ensure that the final design of the playground is right for the community.

The final design and type of equipment (plus safer surfacing) and any necessary groundworks will all be managed by specialist contractors. The resulting playground should therefore be fit for purpose and designed with a focus on the community's needs. It should be an improved amenity for the families across Southgate.

Ewhurst Road £65,000

To improve the Type B playground at Ewhurst Playing Fields, Ifield The existing play equipment and safer surfacing has come to the end of its life.

To remove the current play equipment and safer surfacing. To consult with the local community, schools and stakeholders to create a design brief to ensure that the final design of the playground is right for the community.

The final design and type of equipment (plus safer surfacing) and any necessary groundworks will all be managed by specialist contractors.

The resulting playground should therefore be fit for purpose and designed with a focus on the community's needs. It should be an improved amenity for the families across Ifield.

Gainsborough Road £65,000

To improve the Type B playground at Gainsborough Road, Tilgate (The existing play equipment and safer surfacing has come to the end of its life.

To remove the current play equipment and safer surfacing. To consult with the local community, schools and stakeholders to create a design brief to ensure that the final design of the playground is right for the community.

The final design and type of equipment (plus safer surfacing) and any necessary groundworks will all be managed by specialist contractors.

The resulting playground should therefore be fit for purpose and designed with a focus on the community's needs. It should be an improved amenity for the families across Tilgate.

Kilnmead Close £13,000

To improve the Type A playground at Kilnmead Close, Northgate (as detailed in the Report to Cabinet on the 4 December 2013, 'Play Facilities – Investment Proposals').

Some of the existing play equipment and safer surfacing has come to the end of its life.

The local community will be consulted to choose the final design once the procurement process has been completed. It is anticipated that there will be some improvements to at least one piece of play equipment and safer surfacing at the site. This will be managed by specialist contractors.

The resulting playground should therefore be fit for purpose and designed with a focus on the community's needs. It should be an improved amenity for the families living in the surrounding roads to Kilnmead Close

2016/17 Outturn Appendix 4 Capital Spend

Portfolio Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Cabinet	7,724	2,030	1,649	1	380	3,149	3,529	2,971	-
Resources	387	653	561	(14)	106	237	327	-	-
Environmental Services & Sustainability	3,139	1,359	1,257	50	52	2,036	1,638	1,984	94
Planning & Economic Development	8,792	7,899	7,941	(42)	-	5,000	5,000	1,700	-
Public Protection & Community Engagement	100	89	20	-	69	50	119	70	-
Housing Services	914	1,021	958	1	62	881	942	1,941	55
Wellbeing	2,492	3,180	2,437	(17)	760	2,547	3,044	720	200
Total General Fund	23,548	16,231	14,823	(21)	1,429	13,901	14,599	9,386	349
Housing Revenue Account	35,837	17,812	16,294	687	831	37,468	26,026	43,255	31,312
Total Capital	59,385	34,043	31,117	666	2,260	51,369	40,625	52,641	31,661

Cabinet Portfolio -Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Town Centre	3,991	5	9	-	(4)	970	966	1,916	-
Queens Square Env Improvements	2,727	1,013	934	-	79	1,899	1,978	-	-
Queensway	-	15	9	-	6	30	36	1,055	-
Broadfield Barton	-	113	108	3	3	-	3	-	-
Solar PV CBC Operational Buildings	400	234	207	-	27	250	277	-	-
Southgate Maisonette Works (PM)	93	93	93	-	-	-	-	-	-
Town Hall Refurbishment / Design	311	345	203	-	142	-	142	-	-
Town Hall - Maintenance (PM)	202	212	86	(1)	128	-	128	-	-
Total	7,724	2,030	1,649	1	380	3,149	3,529	2,971	-

Resources Portfolio - Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
ICT Capital - Future Projects	109	-	-	-	-	177	145	-	-
On Line Self Service	73	110	74	-	35	-	35	-	-
FMS Enhancements	5	-	-	-	-	-	-	-	-
Enterprise Content Migration	50	67	11	-	56	60	116	-	-
Relocation Of Data Centre	150	390	380	-	11	-	11	-	-
Town Hall Wi-Fi 2016/17	-	37	52	(15)	-	-	-	-	-
ICT Replacements	-	4	-	-	4	-	4	-	-
Veeam Backup Solution	-	45	44	1	-	-	-	-	-
Windows Server 2003 Upgrade	-	0	-	0	-	-	-	-	-
NAVMAP Replacement	-	-	-	-	-	-	16	-	-
Total	387	653	561	(14)	106	237	327	-	-

Environment Services & Sustainability Portfolio - Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
New Cemetery	1,100	644	800	-	(155)	597	442	-	-
K2 Crawley Heat Network (Heat & Power)	650	-	25	-	(25)	400	376	250	-
Cycling Signage	10	15	11	-	3	-	3	-	-
Cycle Paths	58	58	-	-	58	-	58	-	-
Sussex House Cycle Path	-	54	44	-	10	-	10	-	-
Boulevard Cycle Path	-	6	6	-	-	-	-	-	94
A2crawters-B1/14mall Cycle Path	-	2	2	0	(2)	-	-	-	-
Env Imp Future Schemes / Heat Network	500	5	5	(0)	-	25	-	1,272	-
Ifield Drive	-	50	31	-	19	2	21	-	-
Camber Close	-	10	12	-	(2)	67	65	-	-
Lavant Close	-	17	16	-	0	72	86	-	-
Fisher Close	-	16	16	-	(0)	46	46	-	-
Scallows Close	-	12	6	-	5	57	83	-	-
Flooding Emergency Works	10	18	8	-	10	20	30	-	-
Ifield Mill Pond Improvements	224	207	116	50	41	-	41	-	-
Tilgate (Ea Flood Alleviation)	-	28	26	-	2	-	2	-	-
Grattons Park	-	14	-	-	14	-	14	-	-
Creaseys Drive (Flood Works)	110	-	0	(0)	-	112	112	-	-
Operation Watershed	-	5	5	-	-	-	-	-	-
Cheals Broadfield Pond	-	9	6	-	4	-	4	-	-
Titmus Lake	30	20	5	-	15	27	42	-	-
Stafford Bridge H&S Improvements (flood Work)	77	10	11	-	(1)	80	-	79	-
Waterlea (Flood Works)	70	20	18	-	2	50	52	-	-
Billington Drive (Flood Works)	10	0	-	0	-	28	-	28	-
Tilgate Silt Lake (Flood Works)	-	65	30	-	35	-	35	-	-
Leat Stream Flood Alleviation	-	10	-	-	10	39	49	-	-
Park Close (Flood Works)	-	40	38	-	3	36	39	-	-
Balcombe Road (Flood Works)	50	20	15	-	5	30	-	35	-
Broadfield Brook (Flood Works)	-	2	-	-	2	113	-	115	-
River Mole (Flood Works)	-	-	-	-	-	30	-	30	-
Telemetry Measuring Equipment	30	-	-	-	-	30	30	-	-
Northgate Add Flood Atten Wrk	47	5	5	(0)	-	42	-	42	-
Crabbett Prk Add Flood Works	33	-	-	-	-	33	-	33	-
Crawters Brook Flood Wrks	100	-	-	-	-	100	-	100	-
Total	3,139	1,359	1,257	50	52	2,036	1,638	1,984	94

Planning & Economic Development Portfolio - Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Investment Property Aquisition	8,792	7,899	7,941	(42)	-	5,000	5,000	-	-
Manor Royal Business Group	-	-	-	-	-	-	-	200	-
Three Bridges Station	-	-	-	-	-	-	-	1,500	-
Total	8,792	7,899	7,941	(42)	-	5,000	5,000	1,700	-

Public Protection & Community Development - Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Community Safety Initiatives	100	89	20	-	69	50	119	70	-
Total	100	89	20	-	69	50	119	70	-

Housing Services - Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Housing Enabling	20	-	-	-	-	20	20	-	-
Future Schemes	-	-	-	-	-	-	-	1,843	-
Temp Accom Acquisitions	274	-	-	-	-	274	274	-	-
Langley Green Affordable Housing	-	231	231	-	-	-	-	-	-
Disabled Facilities Grants	500	716	654	-	62	537	598	48	-
Home Insulation Grants	60	25	30	(5)	-	-	-	-	-
Improvement/Repair Loans	60	50	44	6	-	50	50	50	55
Total	914	1,021	958	1	62	881	942	1,941	55

Wellbeing Portfolio - Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Hawth - Flat Floor	-	-	-	-	-	-	-	-	-
Hawth - Flying Equipment	41	46	49	(3)	-	-	-	-	-
Hawth Air Conditioning Replace	-	-	-	-	-	45	45	-	-
Hawth Chaucer/Elgar Room Works	-	25	25	-	0	-	0	-	-
K2 Crawley Gym Equipment Replacement	17	22	20	2	-	-	-	-	-
K2 Crawley-Crib Wall	-	-	-	-	-	-	-	-	-
K2 Crawley-Door Replace H&F & Poolside	-	4	4	-	-	-	-	-	-
K2 Crawley-Poolside Sauna & Steam Room	40	-	-	-	-	40	40	-	-
K2 Crawley-Poolside Timing Equipment	-	-	-	-	-	85	85	-	-
K2 Crawley-Fxd Plnt Energy Saving (PM)	17	17	18	(1)	-	-	-	-	-
K2 Crawley-Pool Filter Replacemnt (PM)	39	74	72	2	-	-	-	-	-
K2 Crawley-Replaster Sqsh Courts (PM)	23	21	21	(0)	-	-	-	-	-
K2 Crawley-Replace Artificial Turf Pitch	-	-	-	-	-	-	-	185	-
K2 Crawley-Expansion Of Fitness Area	-	80	56	-	24	916	940	-	-
Vehicle Replacement Programme	-	139	154	(15)	-	-	266	-	-
Travellers Prevention Measures	15	-	-	-	-	15	-	15	-
Bewbush HLC - Gym Equipment	55	85	88	(3)	-	-	-	-	-
New Museum Tree (HLF)	900	1,270	777	-	492	250	742	-	-
Ifield Community Facilities	29	-	-	-	-	23	23	-	-
Railey Road Allotments	-	9	7	-	3	-	3	-	-
Ifield Rd West Green Allotments	-	9	7	-	3	-	3	-	-
Refurb Playgrounds Future Schemes	235	3	-	-	3	-	40	-	-
West Green 15/16 Play Refurbishment	-	10	0	4	5	-	5	-	-
Adventure Playgrounds	-	-	-	-	-	400	-	200	200
Broadfield Barton -Play Refurbishment	-	-	-	-	-	57	57	-	-
Cherry Lane Adventure Playground	175	200	202	(2)	-	-	-	-	-
Maidenbower 15/16 play Refurbishment	65	65	28	-	37	-	-	-	-
P/H Wakehams 15/16 play Refurbishment	-	-	-	-	-	65	65	-	-
Skate Park Equipment	-	-	-	-	-	46	-	46	-
Halnaker Walk 15/16 Ply Refurbishment	13	49	45	4	-	-	-	-	-
Play Refurbishment (2016/17 Type A)	-	40	43	(3)	-	-	-	-	-
Furnace Green Play Refurbishment (2016/17)	-	65	61	4	-	-	-	-	-
Lutyens Play Refurbishment (2016/17 Type B)	-	40	50	(10)	-	-	-	-	-
Cherry Lane L/Green 2016/17 Play Refurb	-	90	88	2	-	-	-	-	-
Cherry Lane CC Windows & Doors (PM)	-	10	-	-	10	-	-	10	-
Community Centre Kitchen Refurb (PM)	26	14	14	0	-	-	-	-	-
Hawth Fixed Plant Energy Savng (PM)	10	10	11	(1)	-	-	-	-	-
Maidenbower CC Toilet Refurb (PM)	-	27	17	-	10	-	10	-	-
Southgate West CC Roof Improvement (PM)	46	46	-	-	46	-	-	46	-
Vehicle Workshop Heat Plant Rep (PM)	19	19	-	-	19	-	-	19	-
Worth Park Discovery Trail	40	-	-	-	-	40	40	-	-
Memorial Gardens Improvement	37	-	-	-	-	37	37	-	-
Parks C/Pks Operational Improvements	30	30	32	(2)	-	-	-	-	-
Parks Infrastructure	-	4	3	0	-	-	-	-	-
Parks & Open Spaces Spend To Save	-	-	-	-	-	-	-	-	-
Tilgate Pk&Nc Sustainable Heat	-	-	-	-	-	249	249	-	-
Tilgate Park & Nature Centre Five Year Plan	610	581	507	-	74	280	354	199	-
Tilgate Park Pedestrian Crossing	-	5	5	-	-	-	8	-	-
Tilgate Park Disabled Toilet	-	8	7	1	-	-	-	-	-
Tilgate Park Access Road	-	64	30	-	34	-	34	-	-
Total	2,492	3,180	2,437	(17)	760	2,547	3,044	720	200

Total General Fund	23,548	16,231	14,823	(21)	1,429	13,901	14,599	9,386	349
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HRA - Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Capitalisation Of Repair Work	500	300	-	300	-	-	-	-	-
Rewiring	1,200	1,000	557	-	-	1,200	1,200	1,200	1,200
Roof Structure (I.E Soffits)	500	500	742	-	-	600	600	600	600
Windows	300	300	224	-	-	300	300	300	300
Structural Works	80	120	29	-	-	80	80	80	80
Renovation And Refurbishment	200	200	-	-	-	200	200	200	200
Insulation	750	250	238	-	-	250	200	250	250
Kitchens	850	850	1,681	-	-	850	850	850	850
Bathrooms	550	550	573	-	-	550	550	550	550
Common Areas	100	100	121	-	-	20	20	20	20
Sheltered Major Works	250	250	280	-	-	50	250	100	100
Boilers	1,500	2,000	2,082	-	-	1,800	1,800	1,800	1,800
Legionella	50	150	1	-	-	50	50	50	50
Energy Efficiency- Lighting	80	80	25	-	-	80	80	80	80
Hard Landscape Removal	100	100	87	-	-	100	50	100	100
Intercom Upgrade	50	195	198	-	-	50	50	50	50
Major Insulation Energy Efficy	1,500	1,250	1,142	-	-	2,800	2,800	1,800	1,800
Hostels	100	160	191	-	-	870	600	500	250
Ren Con Studio Flats Blocks	200	200	321	-	80	100	350	100	100
Garages	700	700	199	-	186	200	386	200	200
Programmed Repairs	9,060	8,955	8,689	-	266	10,150	10,416	8,830	8,580
Adaptations For The Disabled	300	300	63	237	-	300	300	300	300
Disabled Adaptations-Major Room	900	900	690	210	-	950	950	950	950
Total HRA Improvements	10,760	10,455	9,442	747	266	11,400	11,666	10,080	9,830

Scheme Description	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Breezehurst Drive & Brunel Place	-	6	6	-	-	-	-	-	-
Acquisitions Buy Back Of Dwgs	-	-	60	(60)	-	-	-	-	-
Acquisitions Of Land	500	-	-	-	-	-	-	-	-
Purchase Of Properties	1,000	-	-	-	-	2,000	2,000	1,000	1,000
151 London Road (New Build)	239	-	-	-	-	250	-	250	-
Kilnmead	4,348	20	66	-	(46)	3,628	310	4,507	765
Gales Place	2,000	1,952	1,872	-	80	-	80	-	-
Southern Counties Hsg	2,021	3,105	3,106	-	(1)	2,667	2,667	4,892	-
Telford Place Development	-	30	26	-	4	570	250	6,024	5,667
Woolborough Road Northgate	1,370	26	2	-	24	1,143	543	1,281	-
Goffs Park (Depot Site)	5,836	200	143	-	57	4,000	2,350	4,684	409
83-87 Three Bridges Road	2,124	400	222	-	178	2,399	185	2,392	-
Dobbins Place	794	50	51	-	(1)	1,157	255	1,091	-
Barnfield Road	850	24	-	-	24	850	874	-	-
Forge Wood	3,795	1,529	1,299	-	230	6,809	4,236	5,894	13,641
257/259 Ifield Road	-	10	-	-	10	500	510	760	-
Prelims	200	5	-	-	5	95	100	400	-
Total Other HRA	25,077	7,357	6,852	(60)	565	26,068	14,360	33,175	21,482

Total HRA	35,837	17,812	16,294	687	831	37,468	26,026	43,255	31,312
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Total Capital Programme	59,385	34,043	31,117	666	2,260	51,369	40,625	52,641	31,661
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Funded By	Original Budget 2016/17 £000's	2016/17 Latest Budget £000's	Outturn 2016/17 £000's	Under/ (Over Spend) £000's	Slippage	Budget Book 2017/18	2017/18 Latest Budget £000's	2018/19 Latest Budget £000's	2019/20 Latest Budget £000's
Capital Receipts	12,292	4,917	3,238	21	1,062	12,551	7,604	9,322	255
Capital Reserve	8,792	7,899	7,941	(42)	-	-	5,000	-	-
Disabled Facilities Grant	378	716	654	-	62	378	440	-	-
Lottery & External Funding	1,830	1,689	1,458	-	290	854	1,202	-	-
1-4-1 Receipts	5,836	3,636	3,495	-	97	5,217	3,025	8,375	4,223
MRR	30,001	14,408	13,009	687	734	32,251	23,001	34,880	27,090
Replacement Fund/Revenue Financing	163	469	1,034	-	-	23	285	64	94
Section 106	93	310	288	-	15	95	69	-	-
TOTAL FUNDING	59,385	34,043	31,117	666	2,260	51,369	40,625	52,641	31,661